

PENDLE BOROUGH COUNCIL

CORPORATE PLAN - KEY ACTIONS

2025 – 2026



Priority 1:

Providing High Quality Services and Facilities - Key actions for 2025/26

Actions and milestones	By when
Financial Resilience <ul style="list-style-type: none"> Continue to deliver a balanced three-year medium-term forecast whilst delivering effective services and identify required savings as part of service improvements 	28 Feb 2026
Local Government Reorganisation <ul style="list-style-type: none"> Submit final proposal with neighbouring authorities 	28 Nov 2025
Continuous Improvement <ul style="list-style-type: none"> Feedback on actions taken and impact of the enforcement review Review progress of the continuous improvement actions detailed in the transformation programme report Complete annual evaluation of the elections process 	30 Jun 2025 31 Mar 2026 31 Mar 2026
Liberata Contract <ul style="list-style-type: none"> Complete annual review of the performance framework Review governance arrangements of the contract Consider savings options, including for exempt accommodation Agree and begin delivery of the Customer Contact Strategy Agree and begin delivery of the IT Strategy Deliver the Workforce Development Strategy 	31 Mar 2026 30 Jun 2025 30 Dec 2025 31 Mar 2026 31 Mar 2026 31 Mar 2026
Governance <ul style="list-style-type: none"> Implement the actions from the Information Governance audit Implement the actions from the Value for Money review by external audit Complete review of constitution Timely and accurate returns information provided to third parties for externally funded schemes Implement the requirements of the new CIPFA / SOLACE Delivering Good Governance in Local Government: Framework Addendum 	30 Jun 2025 31 Mar 2026 31 Mar 2026 31 Mar 2026 31 Mar 2026
Citizens' Hub <ul style="list-style-type: none"> Scope options for a Citizens' Hub in Nelson, considering Long Term Town Plan funding for Nelson 2026/27 	31 Mar 2026
Building Control <ul style="list-style-type: none"> Complete the introduction of the Building Safety Levy Implement quality assurance and risk-based processing of building regulations Review enforcement and other processes to ensure compliance with the Building Safety Regulator regime 	30 Sep 2025 31 Dec 2025 31 Dec 2025
Online Services <ul style="list-style-type: none"> Complete review of live streaming of meetings Implement the Customer Contact Strategy including accessibility 	30 Jun 2025 31 Mar 2026
Staff Values and Achievements <ul style="list-style-type: none"> Review and evaluate the staff recognition scheme following the second awards event Implement and evaluate the revised performance development review (appraisal) process 	30 Sep 2025 30 Sep 2025
Transfer of Assets <ul style="list-style-type: none"> Implement the next wave of asset transfer 	31 Mar 2026

Continued over

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Providing High Quality Services and Facilities - Key actions for 2025/26

Actions and milestones	By when
Waste and Recycling	
• Review whether need for new East Lancashire facility remains or is achievable	30 Jun 2025
• Secure funding or further commitment of support from LCC in relation to the management of waste materials and domestic weekly food waste collections	30 Sep 2025
• Complete promotion of weekly food waste collections including the delivery arrangements for caddies, liners and communal bins to households across the Borough	31 Mar 2026
• Complete tender preparation, advertisement and evaluation of returned submissions for new fleet and its maintenance.	31 Mar 2026

Priority 2:

Proud and Connected Communities and Places - Key actions for 2025/26

Actions and milestones	By when
Confident Communities <ul style="list-style-type: none"> Continue to develop the Pendle Partnership and support related actions 	31 Mar 2026
Connectivity and Accessibility <ul style="list-style-type: none"> Continue to promote the canal corridor and active travel by bike and on foot Continue to work with partners to promote the reopening of the Skipton to Colne railway 	31 Mar 2026 31 Mar 2026
Climate Emergency <ul style="list-style-type: none"> Complete the Climate Change Strategy Complete the feasibility study for Earby phase 3 flood defence and agree next steps Continue to review a range of carbon reduction measures to reduce the Council's carbon footprint associated with its building stock Continue to explore alternative powered vehicles and equipment for logo'd fleet. 	30 June 2025 30 Sep 2025 30 Sep 2025 31 Mar 2026
Biodiversity and Local Nature Reserve <ul style="list-style-type: none"> Refresh the Management Plan for Alkincoats Local Nature Reserve (LNR) Work with Gib Hill Guardians to enhance existing Gib Hill LNR Management Plan to maximise biodiversity within the site Formally extend Alkincoats LNR with Natural England Continue to develop the economic case for including sites for bio-diversity net gain delivery Continue to implement the biodiversity action plan and prepare for and submit the statutory biodiversity return 	31 Aug 2025 31 Dec 2025 31 Dec 2025 31 Mar 2026 31 Mar 2026
Behaviour Change Campaigns <ul style="list-style-type: none"> Deliver a campaign to raise awareness of the impact of littering and chewing gum staining Deliver three cleaner neighbourhood events within the Borough: Brierfield, Nelson and Colne Deliver campaigns with Lancashire Fire and Rescue Service to raise awareness of the need to remove waste containers from the highway after emptying 	30 Sep 2025 30 Sep 2025 31 Dec 2025
Community Safety <ul style="list-style-type: none"> Work strategically with Pennine CSP and Pendle Community Safety Partnership to implement a Serious Violence Duty plan Work with Positive Action in the Community to launch an online Knowledge Hub to share information and best practice between partners Work with Pendle Community Safety Partnership to develop a Strategy for 2025-28 	31 Dec 2025 31 Dec 2025 31 Dec 2025
Bereavement Services <ul style="list-style-type: none"> Secure planning consent for Halifax Road cemetery – work on site programmed to start end of August 2025 Complete the tendering process for the construction of the Halifax Road cemetery Complete all surveys and required consultations prior to submission of planning application for Ghyll cemetery Review cemetery services with a view to making them financially viable 	30 Jun 2025 30 Sep 2025 31 Dec 2025 31 Mar 2026
Community Cohesion <ul style="list-style-type: none"> To deliver the new Community Cohesion Strategy and Community Engagement Strategy and action plan 	31 Mar 2026

Priority 3:

Good Growth - Key actions for 2025/26

Actions and milestones	By when
An ambitious Local Plan	
• Commence work on the new Local Plan in line with the Local Development Scheme	30 Jun 2025
• Proceed with the examination and adoption of the Local Plan	31 Dec 2025
UK Shared Prosperity Fund (SPF)	
• Secure funding support from the County deal for continued work	30 Jun 2025
• Agree revised programme based on the 2025/26 funding allocation	30 Jun 2025
• Implement the Year 4 programme	31 Mar 2026
Green Growth	
• Continue to review work with partners to support businesses to address reductions of energy use and carbon emissions through with service providers	30 Jun 2025
• Support LCC with the Lancashire Electric Vehicle Infrastructure (LEVI) scheme	31 Mar 2026
Links with Local Businesses	
• Deliver the Pendle Business Awards	30 Jun 2025
• Establish a training and employment framework	30 Jun 2025
• Review the success of shopfront grants on the high street	30 Sep 2025
• Deliver Pendle Business Week	30 Oct 2025
• Support partners to host business forum and workshops in Pendle	31 Mar 2026
Nelson Town Deal	
• Open ACE centre – advanced digital skills hub	30 Sep 2025
• Secure vacant possession of Pendle Rise	30 Sep 2025
• Commence demolition of Pendle Rise	31 Dec 2025
• Complete demolition of Pendle Rise	31 Mar 2026
• Continue delivery of Accessible Nelson programme	31 Mar 2026
• Monitor grant investment into local business	31 Mar 2026
Trafalgar House	
• Complete marketing	30 May 2025
• Identify end user	31 July 2025
• Secure planning permission	30 Sep 2025
• Complete the demolition of the rear of the building	31 Mar 2026
Plan for Neighbourhoods (Nelson)	
• Recruit posts to support the Plan for Neighbourhoods programme	30 Jun 2025
• Work with the Neighbourhoods Board and local community to identify projects to deliver the programme themes	31 Mar 2026
Barnoldswick, Colne and Earby Masterplans	
• Support local initiatives for each of the three town centres	30 Sep 2025
• Identify potential resources to support the delivery of the masterplans	30 Sep 2025
Colne Levelling Up Programme	
• Open the refurbished Colne Market Hall	30 Sep 2025
PEARL/PEARL Together	
• Start on site for Phase 1 of Further Clough Head, Nelson, development	30 Sep 2025
• Complete housing development at Spring Mill, Earby	31 Mar 2026
Other Schemes	
• Develop housing options and a viable scheme for the Bankhouse Road, Nelson, site	30 Jun 2025
• Explore Lomeshaye Phase 2 development potential	30 Sep 2025
• Explore potential development for Bunkers Hill in Colne	30 Sep 2025

Priority 4:

Healthy Communities - Key actions for 2025/26

Actions and milestones	By when
Indoor Leisure Review <ul style="list-style-type: none"> Complete Wavelengths extension scheme Deliver energy saving schemes 	31 Mar 2026 31 Mar 2026
Green Spaces <ul style="list-style-type: none"> Formally submit a planning application for the Colne skate park Deliver Marsden Park pump track as part of the Nelson Town Deal parks project schemes Deliver remaining Nelson Town Deal Healthy Town Projects - Victoria Park, Marsden Park and Walverden Park Create further volunteering opportunities for residents, schools and businesses through nature reserves and other green spaces 	30 Sep 2025 31 Mar 2025 31 Mar 26 31 Mar 2026
Cycleways and Footpaths <ul style="list-style-type: none"> Integrate findings of Local Cycleway and Walking Infrastructure Plan with Accessible Nelson 	30 Sep 2025
Health and Wellbeing <ul style="list-style-type: none"> Work with partners to deliver Pendle's health and wellbeing priorities Deliver programmes to support Pendle's vulnerable residents Work with NHS partners to better utilise public estates to enhance service integration opportunities 	31 Mar 2026 31 Mar 2026 31 Mar 2026
Housing Standards <ul style="list-style-type: none"> Report on the findings of the borough's housing stock modelling survey Continue to work to reduce the number of long-term empty properties Continue to deliver LCC's affordable warmth scheme to those vulnerable to cold Continue to work with the Cosy Homes in Lancashire (CHiL) partnership to deliver the home upgrade grant funding Implement the recommendations of the Better Care Fund review Improve the provision of temporary accommodation in Pendle Deliver the Local Authority Housing Fund (LAHF) scheme to provide additional accommodation Implement the Renters' Rights Bill Implement the Supported Housing (Regulatory Oversight) Act 2023 to protect residents that have care, support or supervision needs. Implement a licensing and property inspection scheme for supported accommodation 	30 Sep 2025 31 Mar 2026 31 Mar 2026 31 Mar 2026 31 Mar 2026 31 Mar 2026 31 Mar 2026 31 Mar 2026 31 Mar 2026 31 Mar 2026 31 Mar 2026
Cultural Activities <ul style="list-style-type: none"> Work strategically with partners to enhance and embed Pendle's art and culture offer 	31 Mar 2026
Taxi Licensing <ul style="list-style-type: none"> Develop measures to improve taxi safety 	30 Sep 2025



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