

Pendle Borough Council ~~Corporate~~ Plan 202~~5~~³ – 202~~7~~⁸

Refresh: 2025 – 26

Priority 1: Providing High Quality Services and Facilities - Key actions for 2025/26

Actions and Milestones	When
Financial Resilience <ul style="list-style-type: none"> Continue to deliver a balanced three-year medium-term forecast whilst delivering effective services and identify required savings as part of service improvements 	28 Feb 2026
Local Government Reorganisation <ul style="list-style-type: none"> Submit final proposal with neighbouring authorities <u>as per Council preferred options</u> 	28 Nov <u>28 Nov</u> 2025
Continuous Improvement <ul style="list-style-type: none"> Feedback on actions taken and impact of the enforcement review Review progress of the continuous improvement actions detailed in the transformation programme report Complete annual evaluation of the elections process 	30 Jun 2025 31 Mar 2026 31 Mar <u>Jan</u> 2026
Liberata Contract <ul style="list-style-type: none"> Complete annual review of the performance framework Review governance arrangements of the contract Consider savings options, including for exempt accommodation Agree and begin delivery of the Customer Contact Strategy Agree and begin delivery of the IT Strategy Deliver the Workforce Development Strategy 	30 Jun 2025 30 Dec 2025 31 Mar 2026 31 Mar 2026 31 Mar 2026 31 Mar 2026
Governance <ul style="list-style-type: none"> Implement the actions from the Information Governance audit Implement the actions from the Value for Money review by external audit Complete review of constitution Timely and Accurate returns information provided to third parties for Externally Funded Schemes <u>Implement the requirements of the new CIPFA / SOLACE Delivering Good Governance in Local Government: Framework Addendum</u> Update the Annual Governance Statement 2025/26 following changes to the CIPFA / SOLACE guidance 	30 Jun 2025 31 Mar 2026 31 Mar <u>Jul</u> 202 5 ⁶ 31 Mar 2026 31 Mar 2026
Citizens' Hub <ul style="list-style-type: none"> Scope options for a Citizens Hub in Nelson, considering <u>Plan for Neighbourhoods</u> Long Term Town Plan funding for Nelson 2026/27 	31 Mar 2026

<p>Building Control</p> <ul style="list-style-type: none"> • Complete the introduction of Progress the Building Safety Levy • Implement quality assurance and risk-based processing of building regulations • Review enforcement and other processes to eEnsure compliance with the Building Safety Regulator regime 	<p>30 Mar 2025 31 Dec 2025 31 Dec 2025</p>
<p>Online services</p> <ul style="list-style-type: none"> • Complete review <u>of</u> live streaming of meetings • Implement the <u>C</u>ustomer <u>and Digital</u> <u>Contact S</u>trategy including accessibility 	<p>30 Jun 2025 31 Mar 2026</p>
<p>Staff Values and Achievements</p> <ul style="list-style-type: none"> • Review and evaluate the staff recognition scheme following the second awards event • Implement and evaluate the revised performance development review (appraisal) process 	<p>30 Sep 2025 30 Sep 2025</p>
<p>Transfer of Assets</p> <ul style="list-style-type: none"> • Implement the next wave of asset transfer 	<p>31 Mar 2026</p>
<p>Waste and Recycling</p> <ul style="list-style-type: none"> • <u>Work with third party providers to provide</u> Review whether need for new waste management facilities within Pendle East Lancashire facility remains or is achievable • Secure funding or further commitment of support from LCC in relation to the management of waste materials and domestic weekly food waste collections • Complete promotion of weekly food waste collections including the delivery arrangements for caddies, liners and communal bins to households across the Borough <u>in preparation for the introduction of food waste collections in April 2026</u> • Complete tender preparation, advertisement and evaluation of returned submissions for new fleet and its maintenance 	<p>31st Dec 2025 0 Jun 2025 30 Sep 2025 31 Mar 2026 31 Mar 2026</p>

Priority 2: Proud and Connected Communities and Places - **Key actions for 2025/26**

Actions and Milestones	When
Confident communities <ul style="list-style-type: none"> Continue to develop the Pendle Partnership and support related actions 	31 Mar 2026
Connectivity and accessibility <ul style="list-style-type: none"> Continue to pPromote the canal corridor and active travel by bike and on foot Continue to wWork with partners to promote the reopening of the Skipton to Colne railway <u>and growth</u> 	31 Mar 2026 31 Mar 2026
Climate Emergency Change and Biodiversity <ul style="list-style-type: none"> Complete the climate change strategy <u>and begin delivering the y plan</u> Complete the feasibility study for Earby phase 3 flood defence and agree next steps Continue to rIdentify Review <u>Continue to identify</u> a range of carbon reduction measures to reduce the Council's carbon footprint associated with <u>its</u> building stock Continue to explore alternative powered vehicles and equipment for <u>the</u> logo'd fleet. 	30 June 2025 30 Sep 2025 30 Sep 2025 31 Mar <u>2026</u>
Biodiversity and Local Nature Reserve <ul style="list-style-type: none"> Refresh the Management Plan for Alkincoats Local Nature Reserve (LNR) Work with Gib Hill Guardians to enhance existing Gib Hill LNR Management Plan to maximise biodiversity within the site Formally extend Alkincoats LNR with Natural England Continue to dDevelop the economic case for including sites for bio-diversity net gain delivery Continue to iImplement the biodiversity action plan and prepare for and submit the statutory biodiversity return 	31 Aug 2025 31 Dec 2025 31 Dec 2025 31 Mar 2026 31 Mar 2026
Behaviour change campaigns <ul style="list-style-type: none"> Deliver a campaign to raise awareness of the impact of littering and chewing gum staining Deliver three cleaner neighbourhood events within the Borough: Brierfield, Nelson and Colne Deliver campaigns with Lancashire Fire and Rescue Service to raise awareness of the need to remove waste containers from the highway after emptying 	30 Sep 2025 <u>30 Sep 2025</u> 31 Dec 2025
Community Safety <ul style="list-style-type: none"> Work strategically with Pennine CSP and Pendle Community Safety Partnership to implement a Serious Violence Duty plan Work with Positive Action in the Community to launch an online Knowledge Hub to share information and best practice between partners <u>Work with Pendle Community Safety Partnership to develop a Strategy for 2025-28</u> <u>Work strategically with Pennine CSP and Pendle Community Safety Partnership to implement a Serious Violence Duty plan</u> 	31 Dec 2025 31 Dec 2025 <u>31 Dec 2025</u> 31 Dec 2025
Bereavement services <ul style="list-style-type: none"> <u>Secure planning consent for Halifax Road cemetery –</u> work on site programmed to start end of August 2025 <u>Complete the tendering process for the construction of the Halifax Road cemetery</u> <u>Commence work on site programmed to start end of August 2025</u> 	<u>30 Sept 2025</u> 30 Jun 2025 <u>30 Sept 2025</u> 30 Sep 2025 <u>31 Dec 2025</u> 31 Mar 2026

<ul style="list-style-type: none"> Complete all surveys and required consultations prior to submission of planning application for Ghyll cemetery Review cemetery services with a view to making them financially viable 	
Community Cohesion <ul style="list-style-type: none"> To Deliver the new Community Cohesion Strategy and Community Engagement Strategy and action plan 	31 Mar 2026

Priority 3: Good Growth - Key actions for 2025/26

Actions and Milestones	When
An ambitious Local Plan <ul style="list-style-type: none"> Commence work on the new Local Plan in line with the Local Development Scheme Proceed with the examination and adoption of the Local Plan 	30 Jun 2025 31 Dec 2025
UK Shared Prosperity Fund (SPF) <ul style="list-style-type: none"> Secure Approve the UKSPF funding support from the agreement with Lancashire Combined County Authority deal for continued work Agree revised programme based on the 2025/26 funding allocation Implement the Year 4 programme 	30 Jun 2025 30 Jun 2025 31 Mar 2026
Green Growth <ul style="list-style-type: none"> Continue to review work with partners to support businesses to promote address reductions in energy use and carbon emissions through with service providers Support LCC with the Lancashire Electric Vehicle Infrastructure (LEVI) scheme 	31 Dec 30 Jun 2025 31 Mar 2026
Links with Local Businesses <ul style="list-style-type: none"> Deliver the Pendle Business Awards Establish a skill training and employment framework Review Evaluate the success of shop front grants on the high street Carry out a business confidence survey Deliver Pendle Business Week Support partners to host business forum and workshops in Pendle Fund and support business support provision through the UKSPF programme 	30 Jun 2025 30 Jun 2025 30 Sep 2025 30 Oct 2025 30 Oct 2025 31 Mar 2026
Nelson Town Deal <ul style="list-style-type: none"> Open ACE centre – advanced digital skill hub Secure vacant possession of Pendle Rise Commence demolition of Pendle Rise Complete demolition of Pendle Rise Continue delivery of Accessible Nelson programme Monitor grant investment into local business 	30 Sep 2025 30 Sep 2025 31 Dec 2025 31 Mar 2026 31 Mar 2026

Trafalgar House <ul style="list-style-type: none"> • Complete marketing • Identify end user • Secure planning permission • Complete the demolition of the rear of the building 	30 May 2025 31 July 2025 30 Sep 2025 31 Mar 2026
Plan for Neighbourhoods (Nelson) Nelson Long Term Plan for Towns <ul style="list-style-type: none"> • Recruit posts to support the <u>Plan for Neighbourhoods Long Term Plan for Towns</u> programme • Work with the <u>Neighbourhood Board</u> and local community to identify projects to deliver the <u>Nelson Long Term Plan for Towns programme</u> themes <u>and interventions</u> 	30 Jun 2025 31 Mar 2026
Barnoldswick, Colne and Earby Masterplans <ul style="list-style-type: none"> • Support local initiatives for each of the three town centres • Identify potential resources to support the delivery of the masterplans 	30 Sep 2025 30 Sep 2025
Colne Levelling Up programme <ul style="list-style-type: none"> • Open the refurbished Colne Market Hall 	30 Sep 2025
PEARL/PEARL Together <ul style="list-style-type: none"> • Start on site for Phase 1 of Review Further Clough Head, Nelson, development • Complete housing development at Spring Mill, Earby 	30 Sep 2025 31 Mar 2026
Other Schemes <u>Housing/Regeneration</u> <ul style="list-style-type: none"> • Develop housing options and a viable scheme for the Bankhouse Road, Nelson, site • Explore Lomeshaye Phase 2 development potential • Explore potential development for Bunkers Hill in Colne 	30 Jun 2025 30 Sep 2025 30 Sep 2025

Priority 4: Housing and Healthy Communities - Key actions for 2025/26

Actions and Milestones	When
Indoor Leisure Review <ul style="list-style-type: none"> • Complete Wavelengths extension scheme • Deliver energy saving schemes 	31 Mar 2026 31 Mar 2026

<p>Green Spaces</p> <ul style="list-style-type: none"> Formally submit a planning application for the Colne skate park Deliver Marsden Park pump track as part of the Nelson Town Deal parks project schemes Deliver remaining Nelson Town Deal Healthy Town Projects - Victoria Park, Marsden Park and Walverden Park Create further volunteering opportunities for residents, schools and businesses through nature reserves and other green spaces 	<p>30 Sep 2025</p> <p>31 Mar 2025</p> <p>31 March 26</p> <p>31 Mar 2026</p>
<p>Cycleways and Footpaths</p> <ul style="list-style-type: none"> Integrate findings of Local Cycleway and Walking Infrastructure Plan with Accessible Nelson 	<p>30 Sep 2025</p>
<p>Health and Wellbeing</p> <ul style="list-style-type: none"> Work with partners to deliver Pendle's <u>Hhealth and Wwellbeing Partnership to deliver its</u> priorities Deliver programmes to support Pendle's vulnerable residents, <u>such as Holiday, Food and Activities and Household Support Fund</u> Work with NHS partners to better utilise public estates to enhance service integration opportunities 	<p>31 Mar 2026</p> <p>31 Mar 2026</p> <p>31 Mar 2026</p>
<p>Housing Standards</p> <ul style="list-style-type: none"> Report on the findings of the borough's housing stock modelling survey Continue to work to reduce the number of long-term empty properties Continue to deliver LCC's affordable warmth scheme to those vulnerable to cold Continue to work with the Cosy Homes in Lancashire (CHiL) partnership to deliver the home upgrade grant funding Implement the recommendations of the Better Care Fund review Improve the provision of temporary accommodation in Pendle Deliver the Local Authority Housing Fund (LAHF) scheme to provide additional accommodation Implement the Renters Rights Act <u>Implement the Supported Housing (Regulatory Oversight) Act 2023 to protect residents that have care, support or supervision needs.</u> <u>Implement a licensing and property inspection scheme for supported accommodation</u> 	<p>30 Sep 2025</p> <p>31 Mar 2026</p> <p>31 Mar 2026</p> <p>31 Mar 2026</p> <p>31 Mar 2026</p> <p>31 Mar 2026</p> <p>31 Mar 2026</p> <p>31 Mar 2026</p> <p>31 Mar 2026</p> <p>31 Mar 2026</p> <p>31 Mar 2026</p>
<p>Cultural Activities</p>	

<ul style="list-style-type: none"> Work strategically with partners <u>Support the Arts and Culture Steering Group</u> to enhance and embed Pendle's art and culture offer <u>and implement its action plan</u> 	31 Mar 2026
<p>Taxi Licensing</p> <ul style="list-style-type: none"> Develop measures to improve taxi safety <u>and bring to Council</u> 	30 Sep 2025