

Appendix C

Detailed Cost Centre Analysis of Budget Variances 2018/19

Line No	Departmental Net Cost Of Services	2018/19 Revised Budget	2018/19 Projected Out-turn	Projected Variance from Budget
1	Directorate	19,160	14,197	(4,963)
2	CCTV	(22,460)	(22,016)	444
3	Community Based Projects	56,450	59,303	2,853
4	Directorate	53,150	51,483	(1,667)
5	Subscriptions	43,240	44,332	1,092
6	Donations	86,790	76,807	(9,983)
7	Financial Services Costs	89,920	29,762	(60,158)
8	Additional Allowances	272,600	247,449	(25,151)
9	Earby and Salterforth Drainage Board	7,030	7,004	(26)
10	Burnley and Pendle Transport Co	-	20,873	20,873
11	Insurances	(8,080)	(6,632)	1,448
12	Facilities Operated by Pendle Leisure	2,059,930	2,059,927	(3)
13	Telephones	-	1,859	1,859
14	Contact Centre	44,680	44,412	(268)
15	Corporate Management	1,637,120	1,637,011	(109)
16	Service Area Holding Account	97,960	103,464	5,504
17	Service Area	(25,920)	(27,822)	(1,902)
18	Financial Services	4,305,270	4,238,444	(66,826)
19	Mayoralty and Member Services	748,940	747,705	(1,235)
20	Registration of Electors	116,870	112,606	(4,264)
21	Elections	139,740	139,174	(566)
22	Local Land Charges	18,200	12,519	(5,681)
23	Town Twinning & Civic Expenses	27,200	27,088	(112)
24	Print Unit	46,130	43,160	(2,970)
25	Service Area	(20)	(20,094)	(20,074)
26	Democratic and Legal Services	1,097,060	1,062,157	(34,903)
27	Building Control	104,040	87,055	(16,985)
28	Development Management	65,530	85,180	19,650
29	Planning Policy	216,890	217,111	221
30	General Environmental Enhancement	106,610	105,648	(962)
31	Licensing	28,050	23,781	(4,269)
32	Taxi Licensing	10,290	6,775	(3,515)
33	Service Area	30	(25,988)	(26,018)
34	Pcanning, Buicding Controc & cicensing	531,440	499,562	(31,878)
35	Street Cleansing	1,107,370	1,113,587	6,217
36	Domestic Waste Collection	1,184,040	1,244,398	60,358
37	Trade Waste	(153,250)	(160,481)	(7,231)
38	Recycling Initiatives	1,062,050	1,057,938	(4,112)
39	Conveniences	-	4,374	4,374
40	Social/Community Centres	2,350	3,446	1,096
41	Emergency Planning	50,180	47,108	(3,072)
42	Depot	20	-	(20)
43	Parks	379,490	383,221	3,731
44	Open Spaces	166,500	166,691	191
45	Playgrounds	147,100	147,651	551
46	Picnic Sites	13,190	13,173	(17)
47	Cemeteries	13,660	32,076	18,416
48	Landscape Maintenance	130	12,316	12,186
49	Enforcement Team	486,130	485,104	(1,026)
50	Service Area	40,730	23,150	(17,580)
51	Environmental Services	4,499,690	4,573,751	74,061
52	Homelessness	173,970	175,175	1,205
53	Pendle Women's Refuge	31,550	42,516	10,966
54	Tourism	89,530	92,280	2,750
55	Economic Development & Promotion	481,890	497,761	15,871
56	Residential	656,200	643,181	(13,019)
57	Commercial	469,830	467,077	(2,753)
58	Service Area	(11,760)	(12,263)	(503)
59	Housing, Health & Economic Development	1,891,210	1,905,728	14,518

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60	Private Street Works	39,600	39,600	-
61	Road Structural Maintenance	-	(2)	(2)
62	District Highways	46,000	42,647	(3,353)
63	Residual Highways	34,440	34,440	-
64	Countryside Access	107,210	90,779	(16,431)
65	Car Parking	83,960	64,979	(18,981)
66	Passenger Shelters	5,960	5,892	(68)
67	Bus Stations	5,230	3,229	(2,001)
68	Land Drainage	110,680	110,131	(549)
69	Cycleways	94,780	94,867	87
70	Reclamation	20,250	24,755	4,505
71	Town Centres	187,880	190,071	2,191
72	Playing Fields	437,810	458,628	20,818
73	Parks Games	138,950	136,874	(2,076)
74	Environmental Action Group	119,970	102,335	(17,635)
75	Service Area	61,880	34,101	(27,779)
76	Neighbourhood Services	1,494,600	1,433,326	(61,274)
77	Administrative Buildings	(30)	74	104
78	Estates and Properties	(177,080)	(214,955)	(37,875)
79	Markets	229,620	233,792	4,172
80	Industrial Estates	(134,390)	(135,237)	(847)
81	Service Area	(30)	(205)	(175)
82	Estates and Property Services	(81,910)	(116,532)	(34,622)
83	Service Area	(65,810)	(64,810)	1,001
84	Information Services	(65,810)	(64,810)	1,001
85	NNDR Cost of Collection	(45,470)	(40,020)	5,450
86	Council Tax	585,560	613,898	28,338
87	Council Tax Support	674,970	674,974	4
88	Rent Allowances	233,900	316,928	83,028
89	Housing Advances	(6,760)	(6,886)	(126)
90	Service Areas	(10)	36,859	36,869
91	Revenue Services	1,442,190	1,595,754	153,564
92	Employment Schemes	50,850	50,847	(3)
93	Other Employee Issues	65,360	63,752	(1,608)
94	Service Area	-	(543)	(543)
95	Human Resources	116,210	114,056	(2,154)
96	Total Net Cost of Service	15,283,100	15,292,920	9,820
97	<u>Corporate Income and Expenditure</u>			
98	Area Committees	13,520	17,539	4,019
99	Revenue Contribution to Capital	25,420	25,422	2
100	Minimum Revenue Provision	465,840	465,841	1
101	External Interest Payable	600,850	605,500	4,650
102	Amortised Premium and Discounts	16,360	16,360	(0)
103	Depreciation	(1,559,800)	(1,559,796)	4
104	Interest and Investment Income	(147,950)	(204,091)	(56,141)
105	Repayments of Principal	7,160	7,164	4
106	New Homes Bonus	(487,960)	(487,964)	(4)
107	Business Rates - S31 Grant (SBRR/Autumn Reliefs)	(1,060,200)	(1,194,954)	(134,754)
108	Business Rates - Payment of Levy	39,640	42,659	3,019
109	Levy Surplus	(61,460)	(61,461)	(1)
110	NET REVENUE EXPENDITURE	13,134,520	12,965,140	(169,380)

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111	<u>Contribution to/(from) Reserves</u>			
112	Budget Support Reserve	(488,560)	(319,180)	169,380
113	Revenue Expenditure Reserve	95,530	95,530	-
114	Renewal and Repair Reserve	-	-	-
115	Local Development Framework	(7,190)	(7,190)	-
116	Risk Management	(1,370)	(1,370)	-
117	Ext Funding Receipts Reserve	(7,500)	(7,500)	-
118	Change Management Reserve	(197,580)	(197,580)	-
119	Pensions Reserve	36,710	36,710	-
120	Business Growth Incentive Reserve	(129,260)	(129,260)	-
121	ICT Strategy Reserve	102,770	102,770	-
122	High St Innovation Reserve	(1,570)	(1,570)	-
123	Growth Sites Development Reserve	(116,780)	(116,780)	-
124	Business Rates Volatility Reserve	(280,850)	(280,850)	-
125	Staff Development / Modern Apprentice	(26,690)	(26,690)	-
126	Community Infrastructure Fund	84,680	84,680	-
127	NET EXPENDITURE	12,196,860	12,196,860	-
128	Contribution to/(from) Balances	-	-	-
129	BUDGET REQUIREMENT	12,196,860	12,196,860	-

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