

APPENDIX B

Strategic Risks in 2017

Likelihood	High	4	7	9
	Med	2	5	8
	Low	1	3	6
		Low	Med	High
		Impact		

A					
B					
C					
D					
E					
	5	4	3	2	1

Strategic Objective

2	Failure to optimise Pendle's economic growth / development within the region
2	Failure to deliver a balanced housing market with reference to need and demand
2	Failure to bring development forward in line with the adopted Core Strategy leading to missed opportunities for housing and employment growth
3	The financial position of the Leisure Trust leading to inability to provide existing level of service
1/All	The Medium-Term Financial Plan is not sustainable
3	Lack of cohesion between communities
4	Impact on Council's capacity / viability of organisational change linked to ongoing reductions in funding for local government
3	The roll-out of Universal Credit impacts adversely on the Council's contract with Liberata
2	Failure to make an impact on young people not in education, employment or training
3	Inability to continue delivering current levels of service for waste collection and recycling
1	Arrangements for public health in Lancashire fail to deliver health improvements in Pendle
3	Increased anti-social behaviour, crime and perception of levels of crime
1	Major disaster affecting the delivery of Council services
1/4	Incident resulting in death or serious injury or HSE investigation
1	Failure to provide good customer service, access and satisfaction
3	Failure to reduce crime

Residual Risk Score on former 3 x 3 matrix	Residual Risk Score on current 5 x 5 matrix
9	B1
9	B1
9	B1
9	B1
9	A1
8	B2
8	B2
7	A3
7	A3
7	A3
7	A3
5	C3
5	C3
5	C1
3	E3
3	E3