## Medium Term Financial Plan - Potential Saving Proposals from Management Team 2018/21

## COUNCIL 22/2/18 **APPENDIX D**

Note the set of the s	Medium Term Financial Plan - Potential Saving Proposals	s nom wanagem	III manayement i eani 2010/21				APPENDIX D	
Indemnetion     age did in Other     temperature     programme     programme     temperature     programme		TOTAL	Savings			Proposed	TOTAL	
Protocols     2019/10     2012/17     2019/14			agreed at				Proposed	
Control     F </th <th></th> <th>_</th> <th></th> <th>-</th> <th>_</th> <th>-</th> <th>-</th>		_		-	_	-	-	
Factorine Control Trans Control Trans Supplay     1 </th <th>Proforma</th> <th>2018/19</th> <th>21/12/17</th> <th>2018/19</th> <th></th> <th></th> <th></th>	Proforma	2018/19	21/12/17	2018/19				
Control I as Colordin Funds Spring     -					_	-		
Burness Rate Granth     I								
Instructions     Image of the second		-	-	-	-	/	100,000	
Tual Reposts - Graving     -     -     -     -     -     400,000       CI Adjustion Complex Production Watched Watch     -		-	-	-	-	300,000	300,000	
C1   Charging or Data / Household Water   -		-	-	-	-	400,000	400,000	
C1   Charging or Data / Household Water   -								
12 - - - 45,000 2.2.30 47.2.30   1 1 - - 45,000 2.2.30 47.3.35   1 1 - - 14,000 2.3.00 13.3.00   1 1 1 1 14.3.00 - 14.3.00 23.0.00   1 1 1 1 14.3.00 - 14.3.00 23.0.00   1 1 1 1 1 1 1 1   1 1 1 1 1 1 1 1   1 1 1 1 1 1 1 1   1 1 1 1 1 1 1 1   1 1 1 1 1 1 1 1 1   1 1 1 1 1 1 1 1 1   1 1 1 1 1 1 1 1 1   1 1 1 1 1 1 1 1 1 1   1 1 1 1 1 1 1 1 1   1						1 500		
Increase in Cartesiry Fields and Charges     38,770     -     -     -     88,770     -     -     88,770     -     -     88,770     -     -     88,770     -     -     88,770     -     -     88,770     -     -     88,770     -     -     88,770     -     -     88,770     -     -     14,560     100,000     74,3     28,770     -     14,560     100,000     74,3     28,770     -     14,560     100,000     74,3     28,770     -     14,560     100,000     74,3     28,770     -     14,560     100,000     14,550     1500     14,550     14,550     14,550     14,550<			-				94,500 47,250	
Ansal Increase In Fees and Charges (acklong)     14.350     -     14.350     20.000     76.3       Reverse Increasing     55.900     -     155.000     157.000     20.000		38,570	-			-	38,570	
Total Proposals - Charging     52,200     155,000     187,300     96,750     244.0       SA VINC Organization Description on proposal aways atoms are added to any of the atom?     150,000     -     150,000     500,000     680,000     800,000     700,000     700,00     <	Annual Increase in Fees and Charges (excluding Cemeteries)		-	-		,	74,350	
SAUNC Organisation Environments Actor Drag     Sectors Production Environments Actor Drag     Sectors Environments Actor Drag     Sectors Environments Environments Environments Actor Drag     Sectors Environments Envitro Envitro Environments Environments Environments Environments		-	-	-	-		30,000	
Organization Organization Environmental Action Group     150,000     -     -     150,000     600,000     90,000	lotal Proposals - Charging	52,920	-	135,000	187,920	96,750	284,670	
Operational Review (proposed aways shown are industive only at this time)     150,000     -     -     150,000     960,000     960,000     960,000     960,000     960,000     960,000     960,000     910,000	SAVING							
Environmental Action Group     -     -     -     91,010     91	Organisation							
Working with Town and Parish Councils Grounds Maintename - Phased reduction in DSD costs / T & PC Contribs     90,000     .     .     90,000     180,000     380,000		150,000	-	-	150,000		650,000	
Grounds Maintenance - Phased reduction in DSD costs /T & PC Contribs     90,000     -     -     90,000     180.000     290,000     3	Environmental Action Group	-	-	-	-	91,010	91,010	
Grounds Maintenance Phased reduction DSD costs /T & PC Contribe     90,000     -     -     90,000     100.000     200.00<	Working with Town and Parish Councils							
Review of Parks/Games Activity     -     -     -     -     30.000     30.000       Contract/Procurement Reviews     -		90.000		-	90.000	180.000	270,000	
Liberata     -<		-	-	-	-		30,000	
Liberata     -<								
Review of Past Control Service     -     1     5     0     7     5     5     7     5     5     7     5     7     5     7     5     7     5     7     5     7     5     7     5     7 <th< td=""><td></td><td></td><td></td><td></td><td></td><td>~~~~~</td><td></td></th<>						~~~~~		
Vehicle Contract Reveal (Operational Fleet)     -     -     -     -     -     75.000     75.000       Customer Access Management Strategy (Channel Shift)     -     15.000     20.000     -     15.000     30.000     15.000     30.000     15.000     30.000     10.000     30.000     10.000     30.000     10.000     30.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000     10.000 <t< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td></td><td>20,000 70,000</td></t<>		-	-	-	-		20,000 70,000	
Customer Access Management Strategy (Channel Shift)     15,000     -     -     15,000     -     26,000     -		-	-	-	-	,	75,000	
Liberata - Close Council Office in Bamoldswick     15,000     -     15,000     -     15,000       Review of Telephony Provision     10,000     -     -     26,500     -     26,500       Reduction in Repair and Maintenance Budgets     20,000     -     -     20,000     -     20,000       Reduction in Repair and Maintenance Budgets     20,000     -     -     20,000     -     20,000     30,000     46,000     10,000     30,000     46,000     10,000     30,000     46,000     10,000     30,000     30,000     30,000     30,000     30,000     10,000     30,000     10,000     30,000     10,000     30,000     10,000								
Lberata - Windrawa i Cash Collection at Nelson     26,500     -     26,500     -     26,500     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000     -     10,000		45.000			45.000		15.000	
Review of Tatephony Provision     10,000     -     -     10,000     -     -     10,000     -     -     10,000     -     -     10,000     -     -     10,000     -     -     10,000     -     -     10,000     -     -     10,000     -     -     10,000     -     -     10,000     -     -     10,000     46,000     -     -     10,000     46,000     -     -     10,000     46,000     46,000     46,000     46,000     46,000     46,000     46,000     46,000     46,000     46,000     -     90,000 <t< td=""><td></td><td></td><td>-</td><td>-</td><td></td><td>-</td><td>15,000 26,500</td></t<>			-	-		-	15,000 26,500	
Reduction in Repair and Maintenance Budgets     20,000     -     20,000     -     20,000     45,0			-	-		-	10,000	
Reduction in Repair and Maintenance Budgets     20,000     -     20,000     -     20,000     45,0								
Rationalisation of Car Parks     15,000     -     -     15,000     -     -     15,000     -     -     15,000     -     21,310		22.000			00.000		20.000	
Relocate cound services from No.1 Market Street (Planning / Hsg Needs)     -     -     -     -     -     -     -     -     1     21.310     30.000     30.000     30.000     30.000     1.0     1.3180     1.13180 <t< td=""><td></td><td></td><td>-</td><td>-</td><td></td><td>-</td><td>20,000 45,000</td></t<>			-	-		-	20,000 45,000	
Office Accommodation Review   -   -   -   -   -   -   -   -   -   -   -   10,000   10,		-	-	-	-		21,310	
Waste Management Service (and Vehicles) Review     90,000	Office Accommodation Review	-	-	-	-		30,000	
Waste - Changes to recycling freq (2 to 4 wks) and other misc     -     90,000     -     13,13        S1     Garden Waste Ohzers     -     -     30,000     -     30,000     -     30,000     -     30,000     -     30,000     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,2     -     43,	Telephony System Review	-	-	-	-	10,000	10,000	
Waste - Changes to recycling req (2 to 4 wks) and other misc     90,000     13,180     140,100 <th1< td=""><td>Waste Management Service (and Vehicles) Review</td><td></td><td></td><td></td><td></td><td></td><td></td></th1<>	Waste Management Service (and Vehicles) Review							
S1   - Garden Waste Opt-In   -   13,180   -   13,181     S1   - Garden Waste Opt-In   -   35,000   35,000   36,000   -   36,000     - Staffing Restructure   -   30,000   -   40,000   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   16,000   10,000   10,000   10,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   20,000   -   15,000								
S1   - Garden Waste Charges   -   -   35,000   -   35,000   -   35,000   -   36,000   -   36,000   -   36,000   -   36,000   -   36,000   -   30,000   -   30,000   -   30,000   -   30,000   -   30,000   -   30,000   -   30,000   -   40,000   -   40,000   -   40,000   -   40,000   -   40,000   -   40,000   -   43,280   -   43,280   -   43,250   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   43,50   -   -   43,50   -   -   43,50   -   -   43,50   -   -   43,50   -   -   43,50   -   -   -   -   -		-	90,000	-		-	90,000	
- Staffing Restructure   -   30,000   -   30,000   -   30,000   -   30,000   -   30,000   -   30,000   -   30,000   -   30,000   -   40,000   -   40,000   -   40,000   -   40,000   -   40,000   -   40,000   -   40,000   -   40,000   -   40,000   -   40,000   -   40,000   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   40,200   -   15,000   -   15,000   -   15,000   -   15,000   -   81,820   -   81,820   -   81,820   -   81,820   -   81,820   -   81,820   -   81,820   -   81,820   -   81,820   -   150,000   -   150,000   -   150,000<			-			-	13,180 35,000	
- Additional Trade Waste Income   -   40,000   -   40,00   40,00   -   40,000   -   40,000   -   40,000   -   40,000   -   40,000   -   40,00 <td< td=""><td></td><td>-</td><td>30,000</td><td>-</td><td></td><td>-</td><td>30,000</td></td<>		-	30,000	-		-	30,000	
- Change to Sickness Procedures   -   15,000   15,000   15,000   15,000   15,000   15,000   15,000   15,000   15,000 <t< td=""><td>- Additional Trade Waste Income</td><td>-</td><td></td><td>-</td><td>40,000</td><td>-</td><td>40,000</td></t<>	- Additional Trade Waste Income	-		-	40,000	-	40,000	
- Change to non-contractual vehicle repairs   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   15,000   -   81,820   -   81,820   -   81,820   -   81,820   25,000   25,000   25,000   25,000   25,000   50,000   -   150,000   -   150,000   -   150,000   -   150,000   -   150,000   -   150,000   -   150,000   -   150,000   -   150,000   -   150,000   -   150,000   -   150,000   -   150,000   350,000   350,000   350,000   350,000   350,000   350,000   350,000   350,000   350,000   350,000   350,000   350,000   350,000   -   12,000   12,000   12,000   12,000   12,000   12,000   12,000   12,000   12,000   12,000   12,000   12,00		-		43,280		-	43,280	
Waste Management Service (and Vehicles) Review   52   Reduction in Mechanical Sweeping   -   -   81,820   -   81,820     52   Reduction in Manual Sweeping   -   -   25,000   25,000   25,000   50,00     Strategic Review of Leisure, Culture and Arts Services   -   -   40,300   109,700   150,000   -   150,00     Pendle Leisure Trust - Review of ACE Cente   -   -   -   -   100,000   100,000   100,000   100,000   350,000		-		-		-	15,000 15,000	
S2   Reduction in Manual Sweeping   -   81,820   -   81,820     S2   Reduction in Manual Sweeping   -   25,000   25,000   25,000   50,00     Strategic Review of Leisure Trust - Reduction in Management Fee   -   40,300   109,700   150,000   -   150,00     Pendle Leisure Trust - Review of ACE Centre   -   -   -   100,000   100,00     Pendle Leisure Trust - Close/Transfer Leisure Centre   -   -   -   350,000   350,000     Miscellaneous Changes   -   -   100,000   100,000   100,000   20,00			10,000	_	13,000		10,000	
S2   Reduction in Manual Sweeping   -   -   25,000   25,000   25,000   50,00     Strategic Review of Leisure, Culture and Arts Services   -   40,300   109,700   150,000   -   150,00     S3   Pendle Leisure Trust - Review of ACE Centre   -   -   -   -   100,000   100,000   100,000   100,000   100,000   100,000   100,000   350,00								
Strategic Review of Leisure, Culture and Arts Services   -   40,300   109,700   150,000   -   150,000     S3   Pendle Leisure Trust - Review of ACE Centre   -   -   -   -   100,000   100,00     Pendle Leisure Trust - Close/Transfer Leisure Centre   -   -   -   -   -   100,000   350,000   350,000     Miscellaneous Changes   -   -   10,000   10,000   10,000   20,00     S7   Reduction in Town Centre Expenditure   -   -   10,000   10,000   -   10,000   10,000   20,00     S6   Reduction in Inding for Land Drainage   -   -   10,000   10,000   -   10,000   10,000   -   10,000   10,000   -   10,000   -   10,000   -   10,000   -   10,000   -   10,000   -   10,000   -   10,000   -   10,000   -   10,000   -   10,000   -   10,000   -   10,000   -   10,000   -   10,000   -   10,00   -   10,00   -   10,00		-	-			-	81,820	
S3   Pendle Leisure Trust - Reduction in Management Fee   -   40,300   109,700   150,000   -   150,0     Pendle Leisure Trust - Review of ACE Centre   -   -   -   -   100,000   100,00   350,000     Miscellaneous Changes   -   -   -   -   -   -   -   -   -   -   -   -   -   100,000   350,00	S2 Reduction in Manual Sweeping	-	-	25,000	25,000	25,000	50,000	
Pendle Leisure Trust - Review of ACE Centre   -   -   -   -   100,000   100,0     Pendle Leisure Trust - Close/Transfer Leisure Centre   -   -   -   -   350,000   350,000     Miscellaneous Changes   -   -   10,000   10,000   100,000   20,000     \$4   Reduction in Town Centre Expenditure   -   -   12,000   12,000   -   12,000     \$5   Reduce Members Allowances   -   -   10,000   10,000   -   12,000     \$6   Reduction in funding for Land Drainage   -   -   10,000   10,000   -   12,000     \$7   Reduce support for CAB   -   -   20,000   20,000   -   20,000     \$8   Late Night Bus Service   -   -   7,700   7,700   -   4,000     \$10   Review of postal delivery arrangements   -   -   4,000   4,000   -   4,000     \$10   Review of Supplies and Services   -   -   -   -   7,460   7,460     Review of Countryside Access   -								
Pendle Leisure Trust - Close/Transfer Leisure Centre   -   -   -   -   -   350,000   350,000     Miscellaneous Changes   -   -   -   -   -   -   -   350,000   350,000     S4   Reduction in Town Centre Expenditure   -   -   10,000   10,000   10,000   20,000     S5   Reduce Members Allowances   -   -   12,000   12,000   -   12,000     S6   Reduction in funding for Land Drainage   -   -   -   10,000   10,000   -   10,00     S7   Reduce support for CAB   -   -   10,000   10,000   -   10,00     S8   Late Night Bus Service   -   -   7,700   7,770   7,770   -   7,77     S9   Community Safety Initiatives   -   -   4,000   4,000   -   4,000     S10   Review of Supplies and Services   -   -   -   7,460   7,460   7,460   7,460   7,460   7,460   7,460   7,460   15,000   15,000   15,000		-	40,300	109,700	150,000	-	150,000	
Miscellaneous Changes   -   -   10,000   10,000   20,000     S4   Reduction in Town Centre Expenditure   -   -   10,000   10,000   20,00     S5   Reduction in funding for Land Drainage   -   -   12,000   12,000   -   12,00     S6   Reduction in funding for Land Drainage   -   -   10,000   10,000   -   10,00     S7   Reduce support for CAB   -   -   20,000   20,000   -   20,00     S8   Late Night Bus Service   -   -   7,700   7,700   -   7,70     S9   Community Safety Initiatives   -   -   4,000   4,000   -   4,000     S10   Review of postal delivery arrangements   -   -   -   7,460   7,400     Review of Supplies and Services   -   -   -   -   15,000   15,000   15,000   15,000   25,000   26,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000 <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>,</td> <td>100,000</td>		-	-	-	-	,	100,000	
S4   Reduction in Town Centre Expenditure   -   -   10,000   10,000   20,00     S5   Reduce Members Allowances   -   -   12,000   12,000   -   12,00     S6   Reduction in funding for Land Drainage   -   -   10,000   10,000   -   12,00     S6   Reduce support for CAB   -   -   10,000   10,000   -   10,00     S8   Late Night Bus Service   -   -   20,000   20,000   -   20,00     S9   Community Safety Initiatives   -   -   4,000   4,000   -   4,000     S10   Review of postal delivery arrangements   -   -   -   7,460   7,4     Review of Supplies and Services   -   -   -   -   15,000   15,00     Review of Tourism   -   -   -   -   -   20,000   20,00   20,000   20,00     Review of Countryside Access   -   -   -   -   -   25,000   25,00   25,000   20,00   20,00   20,000   20,00 <td>Fendle Leisure Trust - Close/Transier Leisure Centre</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>350,000</td> <td>350,000</td>	Fendle Leisure Trust - Close/Transier Leisure Centre	-	-	-	-	350,000	350,000	
S4   Reduction in Town Centre Expenditure   -   -   10,000   10,000   20,00     S5   Reduce Members Allowances   -   -   12,000   12,000   -   12,00     S6   Reduction in funding for Land Drainage   -   -   10,000   10,000   -   12,00     S6   Reduce support for CAB   -   -   10,000   10,000   -   10,00     S8   Late Night Bus Service   -   -   20,000   20,000   -   20,00     S9   Community Safety Initiatives   -   -   4,000   4,000   -   4,000     S10   Review of postal delivery arrangements   -   -   -   7,760   7,77     Review of Supplies and Services   -   -   -   -   4,000   4,000   15,000   15,000     Review of Countryside Access   -   -   -   -   -   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000   20,000 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
S6   Reduction in funding for Land Drainage   -   -   10,000   10,000   -   10,000     S7   Reduce support for CAB   -   -   20,000   20,000   -   20,000     S8   Late Night Bus Service   -   -   7,700   7,700   -   7,700     S9   Community Safety Initiatives   -   -   4,000   4,000   -   4,000     S10   Review of postal delivery arrangements   -   -   4,000   4,000   -   4,000     Contribution to Forest of Bowland AONB   -   -   -   7,460   7,460   7,460     Review of Supplies and Services   -   -   -   -   15,000   15,000     Review of Tourism   -   -   -   -   25,000   25,000   20,000 <td></td> <td>-</td> <td>-</td> <td></td> <td></td> <td>10,000</td> <td>20,000</td>		-	-			10,000	20,000	
S7   Reduce support for CAB   -   -   20,000   -   20,000   -   20,000   -   20,000   S0,000   -   20,000   -   20,000   -   20,000   -   20,000   -   7,700   7,700   -   7,7,700   59   7,700   -   7,700   -   7,7,700   -   4,000   4,000   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   4,000   4,000   -   -   4,000   4,000   -   4,000   4,000   -   -   4,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   2,000   2,000   2,000   2,000   2,000   2,000   2,		-	-			-	12,000	
S8   Late Night Bus Service   -   -   7,700   7,700   -   7,7     S9   Community Safety Initiatives   -   -   4,000   4,000   -   4,000     S10   Review of postal delivery arrangements   -   -   4,000   4,000   -   4,000     Contribution to Forest of Bowland AONB   -   -   -   7,460   7,460   7,460     Review of Supplies and Services   -   -   -   15,000   15,000   15,000   15,000   15,000   25,000   25,000   25,000   25,000   20,000 <t< td=""><td></td><td>-</td><td>-</td><td></td><td></td><td>-</td><td>20,000</td></t<>		-	-			-	20,000	
S9 Community Safety Initiatives   -   -   4,000   4,000   -   4,000     S10 Review of postal delivery arrangements   -   -   4,000   4,000   -   4,000     Contribution to Forest of Bowland AONB   -   -   4,000   4,000   -   4,000     Review of Supplies and Services   -   -   -   7,460   7,4     Review of Printing   -   -   -   15,000   15,0     Review of Tourism   -   -   -   20,000   20,00     Review of Countryside Access   -   -   -   20,000   20,00     Total Proposals - Savings   326,500   230,300   375,680   932,480   1,629,780   2,562,2		-	-			-	7,700	
Contribution to Forest of Bowland AONB   -   -   -   7,460   7,4     Review of Supplies and Services   -   -   -   -   15,000   15,00     Review of Printing   -   -   -   -   25,000   25,00     Review of Tourism   -   -   -   -   20,000   20,00     Review of Countryside Access   -   -   -   20,000   20,00     Total Proposals - Savings   326,500   230,300   375,680   932,480   1,629,780   2,562,20	S9 Community Safety Initiatives	-	-			-	4,000	
Review of Supplies and Services   -   -   -   -   15,000   15,00     Review of Printing   -   -   -   -   25,000   25,000   25,000   20,000 <t< td=""><td></td><td>-</td><td>-</td><td>4,000</td><td>4,000</td><td>-</td><td>4,000</td></t<>		-	-	4,000	4,000	-	4,000	
Review of Printing   -   -   -   -   25,000   25,000   25,000   25,000   20,000 <th< td=""><td></td><td>-</td><td>-</td><td>-</td><td></td><td></td><td>7,460 15,000</td></th<>		-	-	-			7,460 15,000	
Review of Tourism   -   -   -   20,000   20,0     Review of Countryside Access   -   -   -   20,000   20,0     Total Proposals - Savings   326,500   230,300   375,680   932,480   1,629,780   2,562,2			-	-	-		25,000	
Total Proposals - Savings     326,500     230,300     375,680     932,480     1,629,780     2,562,2	Review of Tourism	-	-	-	-	20,000	20,000	
	,	-	-	-	-		20,000	
Total of all Proposals     379,420     230,300     510,680     1,120,400     2,126,530     3,246,90	i otal Froposais - Savings	326,500	230,300	375,680	932,480	1,029,780	2,302,200	
	Total of all Proposals	379,420	230,300	510,680	1,120,400	2,126,530	3,246,930	
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Residual Savings Required (18/19) / Savings Required (19/21) per MTFP Variation - Net Surplus / (Shortfall) in savings required A savings pro-forma is provided for those items in 2018-19 shown in italics above

