

|         |                                                    |                         | 2016/17               |                     |                       |                     |                      | 2017/18                               |                                 |                         |                     |                      | 2018/19             |                         |                     |                      |                     | 2019/20                 |                     |                      |                     | 2020/21                 |                     |                      |           |
|---------|----------------------------------------------------|-------------------------|-----------------------|---------------------|-----------------------|---------------------|----------------------|---------------------------------------|---------------------------------|-------------------------|---------------------|----------------------|---------------------|-------------------------|---------------------|----------------------|---------------------|-------------------------|---------------------|----------------------|---------------------|-------------------------|---------------------|----------------------|-----------|
|         |                                                    | Transfers agreed by     | Actual                |                     |                       | Actual              | Estimate             | In year reserve transfers per Council | Reserve movements per Executive |                         |                     | Estimated            | Estimate            |                         |                     | Estimated            | Estimate            |                         |                     | Estimated            | Estimate            |                         |                     | Estimated            |           |
| Line No |                                                    | Balance at 31/03/2016 £ | Council August 2016 £ | Utilised Budgeted £ | Actual Contribution £ | Unbudgeted Change £ | Balance 31/03/2017 £ | Utilised Budgeted £                   | October 2017 £                  | Estimate Contribution £ | Unbudgeted Change £ | Balance 31/03/2018 £ | Utilised Budgeted £ | Estimate Contribution £ | Unbudgeted Change £ | Balance 31/03/2019 £ | Utilised Budgeted £ | Estimate Contribution £ | Unbudgeted Change £ | Balance 31/03/2020 £ | Utilised Budgeted £ | Estimate Contribution £ | Unbudgeted Change £ | Balance 31/03/2021 £ |           |
|         | General Fund Specific Reserves                     |                         |                       |                     |                       |                     |                      |                                       |                                 |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |           |
|         | Committed Reserves                                 |                         |                       |                     |                       |                     |                      |                                       |                                 |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |           |
| 1       | ICT Strategy Reserve                               | 8,000                   | (8,000)               |                     | 95,370                |                     | 95,370               |                                       |                                 |                         |                     | 95,370               |                     |                         |                     | 95,370               |                     |                         |                     | 95,370               |                     |                         |                     | 95,370               |           |
| 2       | Pearl Development Reserve                          | 300,000                 |                       |                     |                       |                     | 300,000              |                                       |                                 |                         |                     | 300,000              |                     |                         |                     | 300,000              |                     |                         |                     | 300,000              |                     |                         |                     | 300,000              |           |
| 3       | Local Development Framework Reserve                | 210,050                 | -                     | (30,590)            | 14,640                |                     | 194,100              | (37,870)                              |                                 |                         |                     | 156,230              | (51,370)            |                         |                     | 104,860              |                     |                         |                     | 104,860              |                     |                         |                     | 104,860              |           |
| 4       | Business Growth Incentive Reserve                  | 738,489                 | -                     | (194,800)           |                       |                     | 543,689              | (382,860)                             |                                 |                         |                     | 160,829              | (159,500)           |                         |                     | 1,329                |                     |                         |                     | 1,329                |                     |                         |                     | 1,329                |           |
| 5       | Portas Reserve                                     | 7,017                   |                       | (380)               |                       |                     | 6,637                | (6,637)                               |                                 |                         |                     | 0                    |                     |                         |                     | 0                    |                     |                         |                     | 0                    |                     |                         |                     | 0                    |           |
| 6       | High Street Innovation Fund Reserve                | 26,926                  |                       | (270)               |                       |                     | 26,656               | (6,653)                               |                                 |                         |                     | 20,003               |                     |                         |                     | 20,003               |                     |                         |                     | 20,003               |                     |                         |                     | 20,003               |           |
| 7       | Growth Sites Development Reserve                   | 300,000                 | (100,000)             | (104,920)           | 70,000                |                     | 165,080              | 51,870                                | 100,000                         |                         |                     | 316,950              |                     |                         |                     | 316,950              |                     |                         |                     | 316,950              |                     |                         |                     | 316,950              |           |
| 8       | Repairs and Renewals Reserve                       | 166,927                 |                       | (100,000)           |                       |                     | 66,927               | (100,000)                             |                                 | 118,150                 | 33,070              | 118,147              |                     |                         |                     | 118,147              |                     |                         |                     | 118,147              |                     |                         |                     | 118,147              |           |
| 9       | External Funding for Projects (former ABG Reserve) | 179,441                 | (123,000)             | (10,000)            |                       |                     | 46,441               |                                       |                                 |                         |                     | 46,441               | (7,500)             |                         |                     | 38,941               | (7,500)             |                         |                     | 31,441               | (7,500)             |                         |                     | 23,941               |           |
| 10      | Performance Reserve                                | 112,377                 |                       |                     |                       |                     | 112,377              |                                       |                                 |                         |                     | 112,377              |                     |                         |                     | 112,377              |                     |                         |                     | 112,377              |                     |                         |                     | 112,377              |           |
| 11      | Empty Property Strategy Reserve                    | 7,590                   |                       | (21,100)            | 13,510                |                     | -                    |                                       |                                 |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |           |
| 12      | Staff Development/Modern Apps Reserve              | 235,380                 |                       | (28,040)            |                       |                     | 207,340              | (30,890)                              |                                 |                         |                     | 176,450              | (50,000)            |                         |                     | 126,450              |                     |                         |                     | 126,450              |                     |                         |                     | 126,450              |           |
| 13      | Developers Contributions Reserve                   | 80,739                  |                       | (2,170)             |                       |                     | 78,569               |                                       |                                 |                         |                     | 78,569               |                     |                         |                     | 78,569               |                     |                         |                     | 78,569               |                     |                         |                     | 78,569               |           |
| 14      | External Funding Receipts                          | 344,238                 | (112,000)             | (62,943)            | 8,600                 |                     | 177,895              | (23,610)                              | (5,000)                         |                         |                     | 149,285              |                     |                         |                     | 149,285              |                     |                         |                     | 149,285              |                     |                         |                     | 149,285              |           |
| 15      | Insurance and Risk Management Reserve              | 92,100                  |                       | (6,700)             |                       |                     | 85,400               |                                       |                                 |                         |                     | 85,400               | 25,000              |                         |                     | 110,400              |                     |                         |                     | 110,400              |                     |                         |                     | 110,400              |           |
| 16      | Community Projects Reserves                        | 67,380                  |                       | (8,000)             |                       |                     | 59,380               | (1,850)                               |                                 |                         |                     | 57,530               |                     |                         |                     | 57,530               |                     |                         |                     | 57,530               |                     |                         |                     | 57,530               |           |
| 17      | VAT Partial Exemption Reserve                      | 177,500                 | (77,500)              |                     |                       |                     | 100,000              |                                       | (50,000)                        |                         |                     | 50,000               |                     |                         |                     | 50,000               |                     |                         |                     | 50,000               |                     |                         |                     | 50,000               |           |
| 18      | Revenue Expenditure Reserve                        | 1,116,849               | (184,000)             | (192,749)           | 152,300               |                     | 892,400              | (185,760)                             | (130,000)                       | 19,650                  | (33,070)            | 563,220              | (13,620)            |                         |                     | 549,600              | (32,060)            |                         |                     | 517,540              | (32,060)            |                         |                     | 485,480              |           |
| 19      | Business Rates Volatility Reserve                  | 750,000                 |                       | (150,000)           |                       |                     | 600,000              | (419,150)                             |                                 |                         |                     | 280,850              |                     |                         |                     | 280,850              |                     |                         |                     | 280,850              |                     |                         |                     | 280,850              |           |
| 20      | Total Strategic Reserves                           | 4,921,004               | (604,500)             | (912,663)           | 354,420               | -                   | 3,758,261            | (1,143,410)                           | (185,000)                       | 200,000                 | 137,800             | -                    | 2,767,651           | (256,990)               | -                   | -                    | 2,510,661           | (39,560)                | -                   | -                    | 2,471,101           | (39,560)                | -                   | -                    | 2,431,541 |
|         | Non-committed Reserves                             |                         |                       |                     |                       |                     |                      |                                       |                                 |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |           |
| 21      | Change Management Reserve                          | 213,510                 | (113,510)             | (100,000)           |                       |                     | -                    |                                       | 300,000                         |                         |                     | 300,000              | (45,000)            |                         |                     | 255,000              | (45,000)            |                         |                     | 210,000              |                     |                         |                     | 210,000              |           |
| 22      | Localisation of Support for Council Tax Reserve    | 143,270                 |                       |                     |                       |                     | -                    |                                       |                                 |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |           |
| 23      | Pensions Reserve                                   | 166,900                 |                       |                     |                       |                     | -                    |                                       |                                 |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |           |
| 24      | Incentive for Inward Investment Reserve            | 235,000                 | (235,000)             |                     |                       |                     | -                    |                                       |                                 |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |           |
| 25      | Conservation Reserve                               | 37,240                  |                       | (37,240)            |                       |                     | -                    |                                       |                                 |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |           |
| 26      | Budget Strategy Reserve                            | 3,585,823               | 1,750,672             | (1,426,760)         |                       |                     | 3,909,735            | (417,450)                             | 235,000                         | (500,000)               |                     | 3,227,285            | (716,600)           |                         |                     | 2,510,685            | (1,100,000)         |                         |                     | 1,410,685            | (1,083,400)         |                         |                     | 327,285              |           |
| 27      | Death in Service Reserve                           | -                       |                       |                     |                       |                     | -                    |                                       |                                 |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |                     |                         |                     | -                    |           |
| 28      | Total Other Reserves                               | 4,381,743               | 1,054,752             | (1,526,760)         | -                     | -                   | 3,909,735            | (417,450)                             | 235,000                         | (200,000)               | -                   | 3,527,285            | (761,600)           | -                       | -                   | 2,765,685            | (1,145,000)         | -                       | -                   | 1,620,685            | (1,083,400)         | -                       | -                   | 537,285              |           |
|         |                                                    |                         |                       |                     |                       |                     |                      |                                       |                                 |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |           |
| 29      | Total General Fund Specific Reserves               | 9,302,748               | 450,252               | (2,439,423)         | 354,420               | -                   | 7,667,997            | (1,560,860)                           | 50,000                          | -                       | 137,800             | -                    | 6,294,937           | (1,018,590)             | -                   | -                    | 5,276,347           | (1,184,560)             | -                   | -                    | 4,091,787           | (1,122,960)             | -                   | -                    | 2,968,827 |
|         | Working Balances                                   |                         |                       |                     |                       |                     |                      |                                       |                                 |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |           |
| 30      | Bond Reserve                                       | 500,000                 | (200,000)             |                     |                       |                     | 300,000              |                                       | (50,000)                        |                         |                     | 250,000              |                     |                         |                     | 250,000              |                     |                         |                     | 250,000              |                     |                         |                     | 250,000              |           |
|         | Sub-total Reserves                                 | 9,802,748               | 250,252               | (2,439,423)         | 354,420               | -                   | 7,967,997            | (1,560,860)                           | -                               | -                       | 137,800             | -                    | 6,544,937           | (1,018,590)             | -                   | -                    | 5,526,347           | (1,184,560)             | -                   | -                    | 4,341,787           | (1,122,960)             | -                   | -                    | 3,218,827 |
| 31      | General Fund                                       | 1,250,252               | (250,252)             |                     |                       |                     | 1,000,000            |                                       |                                 |                         |                     | 1,000,000            |                     |                         |                     | 1,000,000            |                     |                         |                     | 1,000,000            |                     |                         |                     | 1,000,000            |           |
| 32      | TOTAL RESERVES AND BALANCES                        | 11,053,000              | -                     | (2,439,423)         | 354,420               | -                   | 8,967,997            | (1,560,860)                           | -                               | -                       | 137,800             | -                    | 7,544,937           | (1,018,590)             | -                   | -                    | 6,526,347           | (1,184,560)             | -                   | -                    | 5,341,787           | (1,122,960)             | -                   | -                    | 4,218,827 |
|         |                                                    |                         |                       |                     |                       |                     |                      |                                       |                                 |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |                     |                         |                     |                      |           |
|         | TOTAL RESERVES AND BALANCES                        | 11,053,000              | -                     | (2,439,423)         | 354,420               | -                   | 8,967,997            | (1,560,860)                           | -                               | -                       | 137,800             | -                    | 7,544,937           | (1,018,590)             | -                   | -                    | 6,526,347           | (1,184,560)             | -                   | -                    | 5,341,787           | (1,122,960)             | -                   | -                    | 4,218,827 |