

**Pendle Borough Council**  
**General Fund Revenue Budget 2016/17**

APPENDIX E (ii)

**Pendle Leisure Trust - Outline Options**

| Line No |  | PLT Proposals 2016/17 £ |
|---------|--|-------------------------|
| 1       | Base Budget Requirement  | 5,182,570               |
| 2       | Income (excl. Management Fee)  | (3,165,010)             |
| 3       | Management Fee   | (1,880,200)             |
| 4       | Net Deficit/(Surplus)  | 137,360                 |
| 5       | Reduction in Management Fee Suggested by Pendle Borough Council              | 318,000                 |
| 6       | <b>Revised Deficit/(Surplus) - THIS IS THE LEVEL OF SAVINGS NOW REQUIRED</b> | <b>455,360</b>          |
| 7       | <u>Management/Business Initiatives</u>                                       |                         |
|         | Utilisation of Gas Provisions  | -                       |
| 8       | <b>Revised Deficit/(Surplus) - THIS IS THE LEVEL OF SAVINGS NOW REQUIRED</b> | <b>455,360</b>          |

**Policy Options**

*The following are additional options provided by Pendle Leisure Trust. They are shown separately below as some are not mutually exclusive*  
**NB. Some policy options will result in staff reductions.**

(MPGC = Marsden Park Golf Course, CTH = Colne Town Hall, PLC = Pendle Leisure Centre)

|    |   | Base Budget 2016/17 £ |
|----|---|-----------------------|
| 9  | Move from Colne Town Hall to Shared Building (28,000)                   | (28,000)              |
| 10 | Interim Chief Executive   |                       |
| 11 | Salary + On costs (82,000)  |                       |
| 12 | Leased Car (6,000)  |                       |
| 13 | less Interim Honorarium 14,000  |                       |
| 14 | Blues Festival: Event Cost less Bar Profits (25,000)                    |                       |
| 15 | Blues Festival: Marketing (24,000)                                      | (123,000)             |
| 16 | Monday Closures for Inside Spa and Treatments Areas                     |                       |
| 17 | Staff Saving (34,000)   |                       |
| 18 | Utilities (5,000)   | (39,000)              |
| 19 | Operate ACE Centre as per the Muni                                      |                       |
| 20 | Staff Saving (47,000)   |                       |
| 21 | Utilities (5,000)   | (52,000)              |
| 22 | Increase Profitability of Hospitality                                   | (20,000)              |
| 23 | Adjust Urban Altitude Operations  | (15,000)              |
| 24 | Marsden Park Golf Course  |                       |
| 25 | Income Growth (10,000)  |                       |
| 26 | Club Merger (5,000)   |                       |
| 27 | Grounds Maint. Labour Change (5,000)                                    | (20,000)              |
| 28 | Price Increases   |                       |
| 29 | Admissions & Hall Hire Fees   |                       |
| 30 | Increase Attendance Resistance  |                       |
| 31 | 3% 1% (21,000)  | (21,000)              |
| 32 | 5% 2% (28,000)  | (28,000)              |
| 33 | 10% 4% (53,000)   | (53,000)              |
| 34 | WCSC Recreational Swimming Restructure (20,000)                         | (20,000)              |
| 35 | PLC Recreational Swimming Restructure (36,000)                          | (36,000)              |
| 36 | 10% Price Increase Instead of 3% on Admissions & Hall Hires (32,000)    | (32,000)              |
| 37 | VAT Saving: Budgets Transferred back to PBC (R&M, IT, Payroll) (12,500) | (12,500)              |
| 38 | Primet Academy Income Share Contribution (5,000)                        | (5,000)               |
| 39 | Move Refuse Collection Contract to Biffa from PBC (5,000)               | (5,000)               |
| 40 | Share Financial Systems with PBC (5,000)                                | (5,000)               |
| 41 | PBC Internal Audit (3,000)  | (3,000)               |
| 42 | <b>Total of Budget Options</b>  | <b>(436,500)</b>      |
| 43 | <b>Revised Net Anticipated (Surplus) / Shortfall</b>                    | <b>18,860</b>         |