GENERAL FUND SUMMARY
Estimate 2016/17

APPENDIX A

VERSION 2

MTFP v5

Page No.	Cost Centre	Budget Holder		2015/16				2015/16				Variance	2016/17				Variance	Variance
				Approved	Cap Chgs	Int Mkt	Gds Maint	Revised	Cap Chgs	Int Mkt	Gds Maint	Rev-App	Estimate	Cap Chgs	Int Mkt	Gds Maint	Est-Rev	Est-App
				£				£					£					
	D01	**D.Langton**	**Directorate**															
5	D01RD1	D.Langton	Service Areas	(10,150)	-	73,130	-	30	-	76,700	-	10,180	-	-	78,440	-	(30)	10,150
	D11	**V. Green**	**Financial Services**														-	
10	D1101	R. Latham	Subscriptions	39,430	-	-	-	36,030	-	-	-	(3,400)	36,480	-	-	-	450	(2,950)
10	D1102	R. Latham	Donations	246,080	-	28,480	-	265,210	-	45,580	-	19,130	129,200	-	10,680	-	(136,010)	(116,880)
11	D1103	V. Green	Financial Service Costs	91,230	-	-	-	91,160	-	-	-	(70)	82,890	-	-	-	(8,270)	(8,340)
11	D1104	V. Green	Additional Allowances	409,250	-	-	-	409,250	-	-	-	-	417,440	-	-	-	8,190	8,190
11	D1105	V. Green	Earby & Salterforth Drainage Board	6,560	-	-	-	6,560	-	-	-	-	3,560	-	-	-	(3,000)	(3,000)
11	D1106	V. Green	Parish Grants	106,220	-	2,570	-	106,280	-	2,630	-	60	-	-	-	-	(106,280)	(106,220)
12	D1109	V. Green	Insurances	(6,080)	-	15,790	-	-	-	15,800	-	6,080	-	-	16,600	-	-	6,080
12	D1110	K. Stansfie	Facilities operated by Pendle Leisure	2,792,750	714,860	3,690	-	2,780,000	682,890	3,780	-	(12,750)	2,761,260	682,890	4,170	-	(18,740)	(31,490)
12	D1111	K. Stansfie	Telephones	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
13	D1112	P. Mousdal	Contact Centre	20,690	-	-	-	20,690	-	-	-	-	20,970	-	-	-	280	280
	D1113	p. Mousdal	Corporate Management	1,648,400	163,550	1,484,390	-	1,630,830	133,060	1,497,310	-	(17,570)	1,687,950	133,060	1,554,430	-	57,120	39,550
13	D11RG1	V. Green	Service Area Holding Acc	145,710	-	-	-	142,490	-	-	-	(3,220)	139,180	-	-	-	(3,310)	(6,530)
14	D11RH1	V. Green	Service Areas	-	-	174,100	-	8,570	-	182,060	-	8,570	16,000	-		-	7,430	16,000
				5,500,240	**878,410**	**1,709,020**	**-**	**5,497,070**	**815,950**	**1,747,160**	**-**	**(3,170)**	**5,294,930**	**815,950**	**1,585,880**	**-**	**(202,140)**	**(205,310)**
			Liberata (Commissioned Services)															
	D21	**L.Ritchie**	**Human Resources**															
15	D2111	L.Ritchie	Employment Schemes	108,250	-	-	-	108,250	-	-	-	-	87,460	-	-	-	(20,790)	(20,790)
15	D2112	L.Ritchie	Other Employee Issues	177,690	-	-	-	177,690	-	-	-	-	46,520	-	-	-	(131,170)	(131,170)
15	D211RL1	L.Ritchie	Service Areas	-	-	14,410	-	20	-	14,130	-	20	(10)	-	15,580	-	(30)	(10)
	D22	**P. Rushton**	**Information Technology**									-					-	-
16	D222RL2	P. Rushton	Service Areas	-	-	31,760	-	(30)	-	31,690	-	(30)	10	-	33,850	-	40	10
	D23	**S. Livesey**	**Property Services**									-					-	-
17	D2231	S. Livesey	Administrative Buildings	(39,130)	55,550	60,400	-	1,340	53,520	61,750	-	40,470	3,710	53,520	64,110	-	2,370	42,840
18	D2233	S. Livesey	Estates & Properties	129,670	39,680	168,550	19,380	138,400	56,550	172,380	19,380	8,730	137,570	56,550	178,120	19,870	(830)	7,900
19	D2234	S. Livesey	Markets	159,250	22,940	161,000	-	206,500	23,270	162,380	-	47,250	215,550	23,270	167,150	-	9,050	56,300
19	D2235	S. Livesey	Industrial Estates	(114,980)	29,390	55,980	1,120	(112,210)	28,830	56,460	1,120	2,770	(118,350)	28,830	58,110	1,150	(6,140)	(3,370)
20	D223RL3	S. Livesey	Service Areas	10	-	180,840	-	(10)	-	181,790	-	(20)	20	-	192,040	-	30	10
	D24	**A. Simm**	**Revenue Services**									-					-	-
21	D2241	S. Simm	NNDR Cost of Collection	(53,640)	-	104,930	-	(42,860)	-	105,710	-	10,780	(33,830)	-	107,910	-	9,030	19,810
21	D2242	S. Simm	Council Tax	712,180	-	891,930	-	698,520	-	898,520	-	(13,660)	717,270	-	917,270	-	18,750	5,090
22	D2243	S. Simm	Council Tax Support	694,090	-	813,230	-	700,090	-	819,230	-	6,000	723,850	-	836,340	-	23,760	29,760
23	D2244	A. Simm	Rent Allowances	273,440	-	813,230	-	471,670	-	819,230	-	198,230	53,190	-	836,340	-	(418,480)	(220,250)
24	D2246	A. Simm	Housing Advances	(7,520)	-	1,220	-	(11,940)	-	-	-	(4,420)	(11,940)	-	-	-	-	(4,420)
25	D224RL4	A. Simm	Service Areas	10	-	68,480	-	-	-	69,520	-	(10)	-	-	73,720	-	-	(10)
				2,039,320	**147,560**	**3,365,960**	**20,500**	**2,335,430**	**162,170**	**3,392,790**	**20,500**	**296,110**	**1,821,020**	**162,170**	**3,480,540**	**21,020**	**(514,410)**	**(218,300)**

B O R O U G H O F P E N D L E

GENERAL FUND SUMMARY

Page No.	Cost Centre	Budget Holder		2015/16				2015/16				Variance	2016/17				Variance	Variance
				Approved	Cap Chgs	Int Mkt	Gds Maint	Revised	Cap Chgs	Int Mkt	Gds Maint	Rev-Org	Estimate	Cap Chgs	Int Mkt	Gds Maint	Est-Rev	Est-Org
				£				£					£					
	D12	**R. Towns**	**Democratic & Legal Services**															
27	D1201	R. Townso	Mayoralty & Member Services	857,590	-	567,820	-	729,670	-	464,850	-	(127,920)	746,080	-	478,560	-	16,410	(111,510)
28	D12021	G. Turpin	Registration of Electors	143,500	-	62,880	-	142,700	-	62,080	-	(800)	116,140	-	66,410	-	(26,560)	(27,360)
28	D12022	G. Turpin	Council Elections	124,660	-	62,880	-	123,860	-	62,080	-	(800)	127,380	-	66,410	-	3,520	2,720
29	D1203	G. Wilcock	Local Land Charges	(41,390)	-	64,330	-	(43,110)	-	62,610	-	(1,720)	(9,750)	-	64,570	-	33,360	31,640
29	D1205	R. Townso	Town Twinning & Civic Expenses	29,690	-	22,220	-	29,540	-	22,070	-	(150)	30,230	-	22,760	-	690	540
30	D1206	R. Townso	Print Unit	38,210	-	38,800	-	32,930	-	37,480	-	(5,280)	35,450	-	39,190	-	2,520	(2,760)
31	D12RH2	R. Townso	Service Areas	13,010	-	302,770	-	10	-	309,850	-	(13,000)	(30)	-	309,850	-	(40)	(13,040)
				1,165,270	**-**	**1,121,700**	**-**	**1,015,600**	**-**	**1,021,020**	**-**	**(149,670)**	**1,045,500**	**-**	**1,047,750**	**-**	**29,900**	**(119,770)**
	D13	**N. Watson**	**Planning, Building Control and Licensing**															
50	D1301	J. Mannion	Building Control	133,550	-	289,950	-	136,110	-	304,340	-	2,560	140,250	-	301,340	-	4,140	6,700
50	D1302	N. Watson	Development Management	75,390	-	391,700	-	64,960	-	377,410	-	(10,430)	75,070	-	388,170	-	10,110	(320)
51	D1303	J. Halton	Planning Policy	272,720	-	172,520	-	292,760	-	175,320	-	20,040	205,200	-	179,120	-	(87,560)	(67,520)
51	D1304	C. Binney	General Environmental Enhancement	147,280	-	121,710	5,220	132,890	-	115,520	5,220	(14,390)	146,290	-	121,690	5,350	13,400	(990)
	D1305	N. Watson	Licensing (Exc Taxis)	48,500	-	114,320	-	43,200	-	109,640	-	(5,300)	43,730	-	110,170	-	530	(4,770)
	D1306	N. Watson	Taxi Licensing	10,530	-	119,690	-	16,790	-	125,950	-	6,260	18,910	-	128,070	-	2,120	8,380
52	D13RH3	N. Watson	Service Areas	-	-	137,890	-	(40)	-	142,770	-	(40)	20	-	146,350	-	60	20
				687,970	**-**	**1,347,780**	**5,220**	**686,670**	**-**	**1,350,950**	**5,220**	**(1,300)**	**629,470**	**-**	**1,374,910**	**5,350**	**(57,200)**	**(58,500)**
	D14	**D. Walker**	**Environmental Services**															
54	D1401	D. Walker	Street Cleansing	1,088,120	28,920	144,880	-	1,064,930	21,410	144,880	-	(23,190)	1,110,890	21,410	188,810	-	45,960	22,770
55	D14021	D. Walker	Domestic Waste Collection	1,156,190	99,620	214,520	-	1,154,900	124,760	214,520	-	(1,290)	1,188,730	124,760	180,510	-	33,830	32,540
56	D14022	D. Walker	Trade Waste	(87,350)	15,410	59,330	-	(82,610)	11,560	68,960	-	4,740	(87,700)	11,560	69,700	-	(5,090)	(350)
57	D14023	D. Walker	Recycling Initiatives	490,360	5,690	250,670	-	524,360	4,270	239,370	-	34,000	559,020	4,270	229,730	-	34,660	68,660
58	D1404	D. Walker	Conveniences	45,750	11,590	-	-	35,660	5,010	-	-	(10,090)	23,470	5,010	-	-	(12,190)	(22,280)
59	D1406	D. Walker	Social/Community Centres	40,190	21,640	-	1,680	45,870	18,180	-	2,500	5,680	13,080	18,180	-	-	(32,790)	(27,110)
60	D1408	D. Walker	Emergency Planning/Health and Safety	25,000	-	-	-	25,000	-	-	-	-	25,500	-	-	-	500	500
60	D1410	D. Walker	Depot	2,500	10,780	21,110	-	10	10,570	23,500	-	(2,490)	-	10,570	23,510	-	(10)	(2,500)
	D14111	K. Higson	Parks	615,680	19,010	159,380	335,080	600,690	18,630	151,250	335,080	(14,990)	605,540	18,630	157,090	343,690	4,850	(10,140)
	D14112	K. Higson	Open Spaces	135,440	9,730	12,630	172,840	137,920	9,640	16,830	146,880	2,480	149,690	9,640	18,300	150,650	11,770	14,250
	D14113	K. Higson	Playgrounds	376,760	266,220	45,250	50,290	323,690	219,470	39,930	50,290	(53,070)	326,450	219,470	41,400	51,580	2,760	(50,310)
	D14114	K. Higson	Picnic Sites	18,820	-	12,970	6,420	13,480	-	8,350	6,420	(5,340)	13,750		8,430	6,580	270	(5,070)
	D1412	K. Higson	Cemeteries	76,830	5,640	95,650	143,510	101,320	5,860	122,100	143,510	24,490	117,020	5,860	141,950	147,200	15,700	40,190
	D1413	K. Higson	Landscape Maintenance	38,990	74,590	100,930	-	(470)	46,470	81,920	-	(39,460)	-	46,470	83,650	-	470	(38,990)

61	D14RH4	D. Walker	Service Areas	28,390	-	461,320	-	(30)	-	426,680	-	(28,420)	10	-	436,850	-	40	(28,380)
				4,051,670	**568,840**	**1,578,640**	**709,820**	**3,944,720**	**495,830**	**1,538,290**	**684,680**	**(106,950)**	**4,045,450**	**495,830**	**1,579,930**	**699,700**	**100,730**	**(6,220)**

BOROUGH OF PENDLE

GENERAL FUND SUMMARY

Page No.	Cost Centre	Budget Holder		2015/16 Approved £	Cap Chgs	Int Mkt	Gds Maint	2015/16 Revised £	Cap Chgs	Int Mkt	Gds Maint	Variance Rev-Org	2016/17 Estimate £	Cap Chgs	Int Mkt	Gds Maint	Variance Est-Rev	Variance Est-Org
	D17	**J. Whittaker**	**Housing, Health and Economic Regeneration Services**															
33	D1701	W. Forrest	Homelessness	237,150	-	213,170	-	220,660	-	196,680	-	(16,490)	223,330	-	199,350	-	2,670	(13,820)
34	D1703	J. Whittaker	Private Sector Housing	509,840	-	458,580	320	457,610	-	404,880	320	(52,230)	384,270	-	381,850	330	(73,340)	(125,570)
35	D1704	W. Forrest	Pendle Women's Refuge	79,470	5,300	153,880	-	79,870	5,190	160,680	-	400	40,480	5,190	162,850		(39,390)	(38,990)
	D1708	M. Williams	Tourism	236,760	-	98,230	-	233,820	-	95,290	-	(2,940)	119,340	-	97,390	-	(114,480)	(117,420)
	D1709	D. Morris	Development & Promotion	933,440	39,580	222,220	-	543,530	38,110	239,280	-	(389,910)	739,500	38,110	278,080	-	195,970	(193,940)
	D1710	D. Morris	Information & Visitor Centre	12,800	-	-	-	52,800	-	-	-	40,000	52,800	-	-	-	-	40,000
	D1711	S. Arnott	Food Hygiene	157,480	-	155,850	-	179,110	-	177,700	-	21,630	183,650	-	182,240	-	4,540	26,170
	D17121	J. Whittaker	Air Pollution	97,550	-	101,660	-	85,430	-	89,540	-	(12,120)	86,310	-	90,420	-	880	(11,240)
	D17122	J. Whittaker	Noise Control	82,800	530	74,270	-	83,800	400	76,080	-	1,000	89,000	400	81,280	-	5,200	6,200
	D17123	J. Whittaker	Occupational Health	67,500	-	67,500	-	69,190	-	69,190	-	1,690	71,140	-	71,140	-	1,950	3,640
	D17124	J. Whittaker	Public Health	341,390	-	325,820	-	330,090	-	314,220	-	(11,300)	338,540	-	324,440	-	8,450	(2,850)
	D17125	J. Whittaker	Pest Control	152,960	-	162,160	-	161,040	-	170,200	-	8,080	166,920	-	175,450	-	5,880	13,960
38	S17RH7	J. Whittaker	Service Areas	120,060	-	460,390	-	66,100	-	394,920	-	(53,960)	-	-	406,580	-	(66,100)	(120,060)
				3,029,200	**45,410**	**2,493,730**	**320**	**2,563,050**	**43,700**	**2,388,660**	**320**	**(466,150)**	**2,495,280**	**43,700**	**2,451,070**	**330**	**(67,770)**	**(533,920)**
	S19	**P. Atkinson**	**Neighbourhood Services**														-	
41	D1901	S. Farnell	Private Street Works	12,410	-	12,410	-	23,150	-	23,150	-	10,740	24,510	-	24,510	-	1,360	12,100
41	D1903	P. Atkinson	District Highways	41,570	-	20,940	-	47,530	-	28,400	-	5,960	48,610	-	29,480	-	1,080	7,040
42	D1904	P. Atkinson	Residual Highways	20,780	-	20,780	-	21,090	-	21,090	-	310	22,250	-	22,250	-	1,160	1,470
42	D1905	T. Partridge	Countryside Access	103,310	-	89,640	-	102,000	-	86,570	-	(1,310)	103,510	-	87,440	-	1,510	200
43	D1906	S. Farnell	Car Parking	34,760	-	18,310	3,050	32,230	-	18,530	3,050	(2,530)	33,150	-	19,280	3,140	920	(1,610)
44	D1907	S. Farnell	Route Subsidies	8,290	-	520	-	8,400	-	630	-	110	8,490	-	720	-	90	200
44	D1908	S. Farnell	Passenger Shelters	10,010	850	4,300	-	10,390	770	4,760	-	380	10,460	770	4,830	-	70	450
44	D1909	S. Farnell	Bus Stations	15,970	-	11,330	810	15,700	-	12,400	810	(270)	16,580	-	13,260	830	880	610
45	D1910	P. Atkinson	Land Drainage	117,690	-	77,240	-	97,830	-	75,510	-	(19,860)	99,560	-	77,240	-	1,730	(18,130)
46	D1914	P. Atkinson	Cycleways	72,000	-	67,000	-	66,650	-	61,650	-	(5,350)	69,370	-	64,370	-	2,720	(2,630)
46	D1915	P. Atkinson	Reclamation	7,060	-	-	10,310	7,060	-	-	10,310	-	7,320	-	-	10,570	260	260
47	D1916	P. Atkinson	Town Centres	242,520	36,280	168,540	560	190,090	27,330	125,060	560	(52,430)	200,260	27,330	135,220	570	10,170	(42,260)
	D1918	G. Whitehead	CCTV	86,780	-	-	-	86,780	-	-	-	-	-	-	-	-	(86,780)	(86,780)
	D1919	G. Whitehead	Community Based Projects	140,420	-	56,220	-	144,860	-	63,360	-	4,440	148,370	-	74,070	-	3,510	7,950
	D19201	K. Roberts	Playing Fields	370,920	66,200	86,590	115,110	356,790	71,630	93,230	115,110	(14,130)	362,840	71,630	96,100	118,060	6,050	(8,080)
	D19202	K. Roberts	Parks Games	144,740	7,790	47,150	41,540	158,890	10,810	59,900	41,540	14,150	148,630	10,810	60,440	42,600	(10,260)	3,890
	D1921	P. Atkinson	Environmental Action Group	116,480	-	-	-	79,900	-	-	-	(36,580)	87,400	-	-	-	7,500	(29,080)
	D1922	P. Atkinson	Enforcement Team	432,900	-	380,250	-	399,760	-	356,250	-	(33,140)	456,960	-	411,070	-	57,200	24,060
	D1923	J. Hibbert	Christmas Events for the Elderly	4,750	-	-	-	4,750	-	-	-	-	4,750	-	-	-	-	-
48	S19RH9	P. Atkinson	Service Areas	(15,000)	-	411,820	-	20	-	350,200	-	15,020	30	-	357,450	-	10	15,030
				1,968,360	**111,120**	**1,473,040**	**171,380**	**1,853,870**	**110,540**	**1,380,690**	**171,380**	**(114,490)**	**1,853,050**	**110,540**	**1,477,730**	**175,770**	**(820)**	**(115,310)**
			TOTAL COST OF SERVICES	18,431,880	1,751,340	13,163,000	907,240	17,896,440	1,628,190	12,896,260	882,100	(535,440)	17,184,700	1,628,190	13,076,250	902,170	(711,740)	(1,247,180)

BOROUGH OF PENDLE

GENERAL FUND SUMMARY

Page No.	Cost Centre	Budget Holder		2014/15 Approved £	Cap Chgs	Int Mkt	Gds Maint	2014/15 Revised £	Cap Chgs	Int Mkt	Gds Maint	Variance Rev-Org	2015/16 Estimate £	Cap Chgs	Int Mkt	Gds Maint	Variance Est-Rev	Variance Est-Org
			TOTAL COST OF SERVICES	18,431,880	1,751,340	13,163,000	907,240	17,896,440	1,628,190	12,896,260	882,100	(535,440)	17,184,700	1,628,190	13,076,250	902,170	(711,740)	(1,247,180)
			Corporate Income and Expenditure															
			Contingencies									-					-	-
			Area Committees	70,000				70,000				-	70,000				-	-
			Service Level Agreement Adjustment									-					-	-
			Partnership Working									-					-	-
			Performance Reward Grant									-					-	-
			Revenue Contribution to Capital	692,000				785,500				93,500	100,000				(685,500)	(592,000)
			Partnership Contribution									-					-	-
			Minimum Revenue Provision	501,720				408,070				(93,650)	434,850				26,780	(66,870)
			Transfer from AMRA									-					-	-
			External Interest Payable	521,310				504,050				(17,260)	580,060				76,010	58,750
			Amortised Premiums and Discounts	9,970				9,970				-	14,800				4,830	4,830
			Depreciation	(1,751,360)	(1,751,360)			(1,628,170)	(1,628,170)			123,190	(1,628,170)	(1,628,170)			-	123,190
			Interest and Investment Income	(70,000)				(80,000)				(10,000)	(91,500)				(11,500)	(21,500)
			Repayments of Principal	6,190				6,190				-	6,500				310	310
			New Homes Bonus	(952,210)				(952,210)				-	(1,062,210)				(110,000)	(110,000)
			Council Tax Freeze Grant	(64,760)				(64,760)				-	(64,760)				-	-
			Transition Grant	(40,850)				(41,000)				(150)	-				41,000	40,850
			Efficiency Support Grant									-					-	-
			Business Rates Section 31 Grant	(705,420)				(705,420)				-	(562,440)				142,980	142,980
			Business Rates - Payment of Levy	331,430				152,900				(178,530)	232,100				79,200	(99,330)
												-					-	-
			Service Areas adjustment									-					-	-
			Internal Market Cost Centres			(11,148,860)				(11,025,800)		-			(11,335,390)		-	-
			Internal Market Service Areas			(2,014,140)				(1,870,460)		-			(1,740,860)		-	-
			Grounds Maint DSO				(881,280)				(879,600)	-				(902,170)	-	-
												-					-	-
			NET COST OF SERVICES	16,979,900	(20)	-	25,960	16,361,560	20	-	2,500	(618,340)	15,213,930	20	-	-	(1,147,630)	(1,765,970)

Contribution from/to Internal Funds															
Budget Strategy Reserve	(1,618,430)				(1,528,520)				89,910	(1,350,000)				178,520	268,430
LABGI Reserve					-				-					-	-
LABGI Reserve					-				-					-	-
Local Development Framework (from)	(100,000)				(116,300)				(16,300)	(25,000)				91,300	75,000
Local Development Framework (to)									-					-	-
Voluntary Set Aside									-					-	-
Appropriations									-					-	-
Revenue Expenditure Reserve	(224,620)				(242,010)				(17,390)					242,010	224,620
General Fund									-					-	-
VAT Shelter Reserve									-					-	-
Building Control Reserve									-					-	-
Pendle Leisure Trust Reserve									-					-	-
Concessionary Fares Reserve									-					-	-
Area Based Grants									-					-	-
Change Management Reserve	(175,000)				(175,000)				-					175,000	175,000
Empty Property Reserve	(44,740)				(37,150)				7,590					37,150	44,740
Performance Reserve									-					-	-
Pensions Reserve	(112,700)				(112,700)				-					112,700	112,700
VAT Partial Exemption Reserve									-					-	-
Renewal and Repair Reserve	(100,000)				(100,000)				-	(100,000)				-	-
Conservation Reserve									-					-	-
Events Reserve									-	-				-	-
Recycling Reserve									-	-				-	-
External Funding Receipts Reserve									-	-				-	-
Bond Reserve									-					-	-
Climate Change Reserve									-	-				-	-
Parkwise Reserve									-					-	-
Performance Reward Grant Reserve									-					-	-
Risk Management									-					-	-
Personnel Reserve									-					-	-
Business Growth Incentive	(654,690)				(244,230)				410,460	(409,700)				(165,470)	244,990
Council Tax Support	28,330				28,330				-					(28,330)	(28,330)
LAMS Reserve	(500,000)				(500,000)				-					500,000	500,000
Developers Contributions Reserve	(6,750)				(6,750)				-					6,750	6,750
Portas Pilot Reserve	(16,940)				(22,870)				(5,930)	(7,010)				15,860	9,930
High Street Innovation Reserve	(29,120)				(29,120)				-					29,120	29,120
Growth Sites Development Reserve									-					-	-
ICT Strategy Reserve	(92,000)				(92,000)				-	-				92,000	92,000
Staff Development/Modern Apprentices Reserve	22,000				22,000				-	(57,200)				(79,200)	(79,200)
DSO Dividend Targets									-	-				-	-
Business Rates Volatility Reserve					150,000				150,000	(150,000)				(300,000)	(150,000)
Community Projects Reserve	(100,000)				(100,000)				-					100,000	100,000
Inward Investment Reserve	(65,000)				(65,000)				-					65,000	65,000
														-	-
TOTAL BOROUGH REQUIREMENTS	13,190,240	(20)	-	25,960	13,190,240	20	-	2,500	-	13,115,020	20	-	-	(75,220)	(75,220)
Less Government Grants															
NNDR Pool															
Share of Retained NNDR	(7,730,410)				(7,730,410)					(7,808,880)					
NNDR Tariff payment to Government	4,059,990				4,059,990					4,141,190					
Revenue Support Grant	(3,903,960)				(3,903,960)					(2,866,000)					
Formula Grant Allocation	**(7,574,380)**				**(7,574,380)**					**(6,533,690)**					
Council Tax Surplus on Collection Fund	(179,110)				(179,110)					(450,000)					
NNDR Deficit on Collection Fund	-				-					510,690					
BOROUGH COUNCIL PRECEPT	**5,436,750**				**5,436,750**					**6,642,020**					