

Pendle Council

Annual Report 2015 - 2016



Welcome

We're delighted to welcome you to our latest Annual Report which looks back at our highlights during 2015/16.

It was an exceptional year which saw Pendle's beauty broadcast across the world when we hosted the finish of Stage Two of the Aviva Tour of Britain in September.

Sponsored by many local businesses, including headline sponsor Welcome Cottages, the prestigious national race attracted around 200,000 spectators to the area and gave us a phenomenal £2.1m economic boost.

It's estimated that up to a further 1m people watched the television coverage in the UK on ITV4 and British Eurosport, in addition to viewers in more than 100 countries worldwide.

The sun shone and the television footage of Pendle looked fantastic – everyone did us proud! We're hoping that we'll have extra visitors to the area for many, many years to come.

Work continues to support residents and businesses who have been or could in future be affected by flooding. More than 100 properties were damaged in the devastating Storm Eva floods on Boxing Day in 2015 and we worked hard to make sure there was financial help and

support as quickly as possible. Our financial position remained a strong theme during the year and during the last 12 months we've continued to operate in a difficult economic climate. But despite this our services remain good quality and good value.

We were delighted to have external validation on our how well we manage our finances from an independent auditor. And we were pleased to receive positive feedback after taking part in the Local Government Association's Corporate Peer Challenge. The team which visited us found that we're a sound Council which delivers services well and is held in high regard by partners. The team applauded our commitment to our communities.

As well as making sure we're a good Council for residents and businesses, we also want to be recognised as a good employer. We were thrilled to be awarded the Investors in People (IIP) Gold award once again. This is the highest award available which recognises our commitment to developing our staff.

Our values

- Always act with fairness, integrity and courtesy
- Ensure equality of opportunity for all of our citizens by striving to create a community that values diversity and is socially inclusive, cohesive and tolerant towards the needs of others
- Consult in appropriate ways with, and listen to, the people of Pendle and to make opportunities for involvement in our decision making processes
- Act in the interests of the whole community by working in partnership with citizens, businesses and other organisations
- Promote sustainable development, whilst protecting, enhancing and celebrating Pendle's unique natural environment
- Make the best use of all our resources to deliver our services as effectively and economically as possible
- Value our staff and to develop their potential.



Councillor Mohammed Iqbal
Leader of Pendle Council
(Shared Labour/Liberal Democrat Executive)

Dean Langton
Strategic Director

Our performance in 2015/16

Performance indicators are facts and figures about the services we provide. They're collected every year to help us to evaluate how much progress we're making towards our aims and objectives. They're also used to help us plan future work and make improvements to services.

	2013/14	2014/15	2015/16
Percentage of undisputed invoices paid within 30 days	98.82%	99.02%	99.21%
Speed of processing new Housing Benefit /Council Tax Support claims: cumulative	24.9 days	20 days	19.5 days
Speed of processing change of circumstances for Housing Benefit /Council Tax Support claims: cumulative	6.2 days	6.6 days	5.5 days
Percentage of overpayments recovered (Housing Benefit)	86.67%	73.19%	85.76%
Claims paid within 14 days: cumulative	95.55%	98.38%	98.55%
Percentage of Council Tax collected	95.90%	95.98%	96.05%
Percentage of Business Rates collected	97.96%	98.55%	98.28%
Working days lost because of sickness absence	6.661 days	10.613 days	6.105 days
Percentage of complaints handled within timescales	92.8%	86.9%	81.8%
Standard land charge searches completed in less than five days	85.1%	90.52%	92.35%
Recording cases where positive action is taken to prevent or relieve homelessness (per 1,000 households)	5.30	6.08	4.78
Number of empty properties that are brought back into use	85	793	921
Number of private sector houses where health and safety hazards are removed	101	102	83
Percentage of all appeals determined in accordance with officer recommendation	70.59%	75.00%	45.00%
Percentage of 'major' planning applications determined within 13 weeks	87.5%	72.22%	76.92%
Percentage of 'minor' planning applications determined within eight weeks	79.9%	81.25%	76.74%
Percentage of 'other' planning applications determined within eight weeks	90.88%	89.23%	84.64%
Percentage of telephone customers greeted within 40 seconds: cumulative	85.47%	61.32%	74.92%
Percentage of call abandonment: cumulative	3.01%	3.387%	5.54%
Percentage of drop-in customers and cash transactions to be seen / handled within 15 minutes: cumulative	92.93%	93.67%	93.99%
Reported number of missed collections not dealt with within 24hrs (excluding non-working days)	148	128	73
Percentage of the total tonnage of household waste which has been recycled	23.67%	23.71%	23.97%
Percentage of the total tonnage of household waste which has been sent for composting or for treatment by anaerobic digestion	12.66%	9.88%	11.83%
Improved street and environmental cleanliness: litter	2%	1%	1%
Improved street and environmental cleanliness: dog fouling	0%	0%	0%



We worked with Pendle Domestic Violence Initiative to improve the security of domestic violence victims to help them stay in their own homes

Tackling crime and anti-social behaviour

Pendle is part of the Pennine Community Safety Partnership and we've retained our own community safety partnership for Pendle to ensure we can tackle local issues.

In 2015/16 Pendle Community Safety Partnership focused on the following priorities:

- **Substance Misuse**
- **Alcohol and Drugs**
- **Anti-Social Behaviour (ASB)**
- **All Violent Crime (including Domestic Abuse and Child Sexual Exploitation)**
- **Road Safety**
- **Burglary**

Over the last 12 months the Partnership has worked on a number of campaigns to meet these priorities.

Through our **burglary reduction programme** the Partnership secured 25 homes against re-victimisation and worked with Pendle Domestic Violence Initiative to improve the security of domestic violence victims to help them stay in their own homes

Meanwhile through an **organised crime** project, the Partnership worked with young people to prevent them from

becoming involved in organised crime. The project was backed by a multi-agency intelligence system targeting active criminal groups.

The Partnership has investigated more than 100 Community Protection cases under new Anti-Social Behaviour legislation, including the condition of land and public nuisance. It has also consulted on the borough's first **Public Space Protection Orders**, including dog fouling borough wide and dog controls in cemeteries, play areas and Multi Use Games Areas and No Smoking in children's play areas.

We've given **Prevent training** to frontline staff to make them aware of the process of radicalisation and what to look out for in their daily work.

And we've taken the lead on the new Prevent legislation – raising awareness of the process of **radicalisation** within the Council and supporting partners to safeguard the vulnerable.

Since our survey about **Child Sexual Exploitation** and how parents with high school children would like to receive advice and information about this issue, we've given digital training and distributed a handbook to all parents.

We've also established a vibrant Pendle wide **Cohesion Network** to bring together a wide cross section of community and public agencies to resolve cohesion issues in the borough.



Things we've done 2015/16

Strong services

We currently spend around £23m every year on a **range of services** for people who live and work in Pendle. Most people use our services every day such as refuse and recycling collections, parks and play areas improved housing and anti-social behaviour.

But since 2010 our government funding has reduced from £13.2m to £7.2m - 45% less. As a result we've had to reduce spending by more than £6m.

So far most of these savings have been made without making a significant impact on the visible services our residents and businesses use.

We've worked hard to become more efficient and have found ways of doing things differently. We're transferring some of our facilities and services such as community centres, toilets and play areas to local town and parish councils. This has the advantage of ensuring that they remain in local ownership for the foreseeable future.

We expect that our **government funding** will continue to reduce until 2019 and as a result we estimate that we'll need to reduce our spending by around £4.7m between 2015/16 and 2019/20. This means we can only balance our books by making major changes to many of our services.

In response to the financial challenge we face we've adopted the following principles:

- **Growing** our income using the funding mechanisms now in place for local government, particularly the Business Rate Retention Scheme and the New Homes Bonus. This means that we must actively consider ways we can increase income from business and housing growth to ensure that funding for services can be maintained
- **Charging** for services. Raising income means it is possible to continue providing services that residents' and businesses value. It means reviewing the level of fees and charges, reducing the subsidy on some services and considering the introduction of new fees and charges. It also includes reviewing the level of discretionary council tax discounts and the local scheme of Council Tax Support
- **Saving** costs by reviewing how we deliver services, doing things differently and more efficiently, scaling services to appropriate levels within the resources available to us and working with partners to sustain local facilities

To make sure that we can continue to meet changing customer demands we've been working hard to deliver our **services online**. During the year

we launched a campaign to let people know that they'll be able to access their council tax accounts online. This is an exciting move which means that our customers will be able to manage their accounts at a time and place which suits them rather than waiting in line on the phone or in our Contact Centre.

We took part in a national campaign funded by Bacs, the not-for-profit organisation behind Direct Debit, to encourage people to pay their **council tax by Direct Debit**. Anyone who signed up to pay this way was entered into a prize draw to win £5,000. Around 60% of residents already pay this way but we wanted more to make the switch because it's the cheapest way for us to collect council tax.



Things we've done 2015/16

Strong economy

At the heart of what we do is building and maintaining a strong economy. We do this by creating the right environment which will attract businesses to locate, grow and stay in Pendle. In January we bought the **former Colne Health Centre** to ensure the prime town centre building is developed in a way which meets the town's needs.

Pendle is proudly known as the place to cycle and we attracted thousands of spectators across the borough as part of **Pendle Cycling Festival 2015**. In July the annual **Colne Grand Prix** saw three exciting high speed races power through the historic town centre. World champions and the UK's top cyclists battled it out for first place in the race – part of the Britain's Elite Men's Circuit Series.

We then hosted our 12th annual **Walking Festival** in August which is the UK's biggest free walking festival. This year's event, in the school holidays for the first time, was a real family affair with more than half of the 68 walks being family friendly.

And in September we hosted the finish of Stage Two of the **Aviva Tour of Britain** which ended in Colne town centre. The race not only brought thousands of people to the town to watch the dramatic finish but they lined the route which weaved through the borough. We are determined to build on the legacy of this.

Outstanding innovation and ambition shown by the Council and Pendle Vision Board led to an **Enterprising Britain** award in September. We were recognised for helping to create the business environment, skills and confidence needed for small businesses to start and grow.



Tour of Britain reaches exciting climax in Colne

Pendle has great opportunities for growth and we're making sure that we do all we can to embrace this. In October we evaluated the success of our **Jobs and Growth Strategy**, which is all about strengthening our economy by giving us opportunities to access any available funding to stimulate further growth. The Strategy focuses on:

- helping businesses to start-up and grow in Pendle
- creating a highly employable workforce
- improving road, rail and digital networks.

It also focuses on ensuring we can provide the skilled workforce that Pendle employers need, including

encouraging university leavers, who might have otherwise left the area, to take up graduate placements with local companies.

Last year we continued to work towards further extending the already successful **Lomeshaye Industrial Estate**, just off junction 12 of the M65. This key site has been instrumental in providing space for local businesses to grow and attracting others to move into the area. We're hoping the extension will accommodate up to another 1,500 jobs.

One of our most exciting projects is Brierfield Mill, a Grade 2 listed building now called **Northlight**. The stunning complex of historic buildings is being transformed into a major new destination for the North West and



Lomeshaye Industrial Estate

Things we've done 2015/16



will include a hotel, leisure facilities and offices with managed workspace. The £32m project has been made possible through PEARL, our pioneering partnership with local developer Barnfield Investment Properties.



Gearing up for growth

Our **Gearing up for Growth** scheme, which is all about helping businesses to start-up, grow and remain in the borough, has remained a real success story. We've invested more than £1m in the scheme and grants have been taken up by a wide range of industries across Pendle, from aerospace to engineering and tourism.

We were delighted when bonny Colne was recognised by the **Great British High Street** in its annual competition in November. The town was runner up in the Best Market Town category and

the judges were blown away when they came to find out more. Simon Roberts, President of Boots, described Colne as incredible and was impressed with the town's pride and confidence in the future.

And in November, together with Pendle Vision Board, we brought together a wide range of business specialists for new and existing businesses to tap in. It was part of our annual **Focus on Your Business month** which aims to boost business growth in Pendle through a calendar of free workshops, drop-ins and seminars with business experts.

We adopted our **Core Strategy** in December. This is Pendle's most important planning document which guides development, including housing and employment land for the next 15 years. It identifies new housing and employment sites which are key to ensuring our borough is an attractive place for people to live and work in. And by improving the infrastructure we hope that those businesses which start here can remain here as they grow. We've made great efforts to engage with the local community throughout the development of the Strategy.

In March 2016 we were one of 71 councils across England to pilot a new **brownfield register**, which will give builders up-to-date information on all brownfield sites available for housing locally. The register will help housebuilders identify suitable sites quickly, speeding up the construction of new homes in Pendle. And it will highlight sites which are primed for redevelopment, such as derelict buildings and eyesores, which could attract investment to the area. Registers will eventually become mandatory for all councils under proposals going through Parliament in the Housing and Planning Bill.

And work started on Clitheroe Road, Brierfield, as the site was prepared for the first phase of new housing called **Foxhills**. The project is led by PEARL, the pioneering joint venture company between us and local contractor, developer and investor Barnfield Construction. The site neighbours other PEARL projects including Northlight at Brierfield Mill, homes on Holden Road and the Quaker Heights development, part of the historic Lob Lane Mill site.

Strong communities

In April Bradley residents were celebrating after their plans to improve the area were formally approved by the **Big Local Trust**. The Nelson neighbourhood was one of just eight areas in the North West to receive £1m from the Big Lottery Fund, giving local people a say in what improvements they'd like to see. And in consultation with residents, a 10-year Community Action Plan has been developed which aims to leave a lasting legacy for future generations. It sets out the vision for the neighbourhood, which includes encouraging a community which is fair, safe, clean, environmentally friendly, tolerant and cohesive with a strong local culture.

A 10-year Community Action Plan has been developed which aims to leave a lasting legacy for future generations.

In May we enhanced the **Vicky Witch** activity trail in Victoria Park, Nelson, which is now adored by people young and old. The activity trail brings together fun nature tasks and physical activities in a one mile walking route for families with young children. Six activity stations along the route challenge youngsters



Whitefield transformed

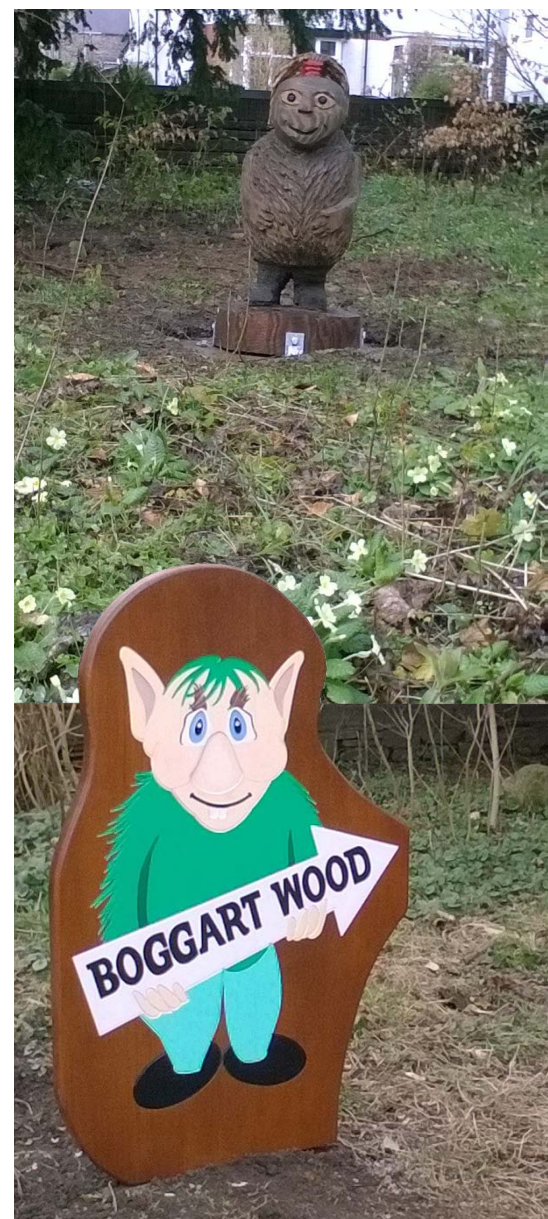
with tasks that use sights and sounds within the park. And the grown-ups can join in too.

In September we celebrated the end of historic **Whitefield's** multi-million pound 10-year transformation. With a brand new £9m infant and nursery school, rated Outstanding by Ofsted, and beautifully restored heritage houses and newly built homes, Whitefield is a wonderful place to live and bring up a family!

The number of our **empty homes**, often associated with anti-social behaviour, continued to fall last year. We've continued to make excellent progress against our targets and in the last 12 months alone we brought over 500 properties back into use. But we recognise that there are still clusters of empty homes in problems areas. We'll tackle these through a range of interventions with private landlords and property owners including the Empty Homes Loan Scheme.

In October we recognised the crucial role we have in improving the mental health of everyone in our community. We took up the **UK Mental Health Challenge** set by a number of mental health charities to improve mental

health across Pendle. We were the first in Lancashire to take up the challenge to promote positive messages and support, while combating stigma.





Things we've done 2015/16

It's estimated that around 4,000 people in Pendle are affected by **dementia** - either living with dementia or caring for someone with dementia. And that figure is growing which is why we've joined forces with Dementia Action Alliance to make sure people know of the help and support available. We've signed up to the Dementia Friends movement and we've been running a Dementia Friends campaign to raise understanding of what it's like to live with or care for someone with dementia. We've trained frontline staff, such as refuse collectors, housing and environmental health officers and staff at Contact Pendle and the Pendle Leisure Trust.

In July, along with our park friends we were celebrating the results of this year's **Green Flag Awards**. Marsden Park in Nelson and Memorial Park in Barrowford, each won the award for an eighth consecutive year. Heyhead Park in Brierfield, Barnoldswick's Valley Gardens, Colne's Alkincoats Park and Victoria Park in Nelson, all retained the Green Flag Award for the seventh year. And Nelson's Walverden Park flew its Green Flag for a sixth year, whilst Ball Grove Park in Trawden retained its Green Flag for a second year. And we were one of only two areas in the North West to win a national **Bees' Needs award**. DEFRA and Keep Britain Tidy recognised our wildlife friendly meadows which are good for bees and other pollinators at Alkincoats Park.



And in December we introduced **Public Space Protection Orders** to continue to clamp down on dog fouling in all public areas and to ensure dogs are always kept on a lead in cemeteries. The new order added new penalties to support the current restrictions on people taking their dogs into any of our 31 play areas and 15 multi use games areas.



In September we were thrilled to hear that our dog warden team had received its seventh successive RSPCA Gold Footprint award. This national award recognises organisations that have gone above and beyond their basic service requirements to provide higher standards of care for dogs they collect as part of their daily work. It also recognises dog warden teams who run quality educational programmes in their local areas.





INVESTORS IN PEOPLE | Gold

Strong organisation

We were delighted to be awarded the **Investors in People (IIP)** Gold award – again – in October. Only 3% of organisations that are awarded IIP status achieve Gold. This is the highest Investors in People award available and it recognises our commitment to developing our staff as well as a commitment to making the organisation the very best it can be.

In January we sought views from residents about us joining forces with other Lancashire councils to create a **Lancashire Combined Authority**. We were pleased that 2,000 residents and businesses across the county took part in the consultation with the vast majority of people in support. We formally gave our backing in March and a formal bid for its creation was prepared for government to approve. By working together across the county on issues such as job creation, infrastructure and housing we can make sure we get the best deal for Lancashire residents.

The challenge of reducing the cost of our services and remaining a strong organisation is being tackled with a new financial strategy. In partnership



with **town and parish councils**, we're ensuring that local services and facilities continue to meet the needs of our residents by formally transferring services into their ownership.

We invited feedback from leading councils as part of an organisation wide improvement exercise. The **Corporate Peer Challenge**, carried out by the Local Government Association aims to help UK councils improve their performance. It looked at issues of leadership, governance, corporate

capacity and financial resilience and helped us to make sure that we're continually improving our services to local people.

Things we're already doing in 2016/17



As we moved into 2016/17 we continued to face a period of uncertainty.

To ensure that we're ready for the **financial challenges** we face, we've taken early action to make the savings needed in 2017/18. And we're on track to make £1.1m of savings already. One of the ways we're doing this is by looking at changing the financial arrangements for the Arts, Culture and Enterprise (ACE) Centre and Number One Market Street. We've bought the buildings so we can take advantage of current low interest rates which will save us hundreds of thousands of pounds every year.

Over the next 12 months we're continuing with our **programme of transfers** to town and parish councils, in particular parks and recreation grounds.

Following our **Corporate Peer Challenge** in 2015 we invited the team back to review the changes

and progress we've made. We were delighted that they recognised an improvement in our performance across a number of areas.

Since the **Core Strategy** was approved in December, we've continued to take this forward to ensure that we can promote sustainable development and growth throughout the borough. The Local Plan Part 2 identifies and allocates specific sites for different types of development or environmental protection. We'll be giving residents and other interested parties an opportunity to promote sites that they would like to see allocated for future housing development. The four hectares required for employment is likely to be taken up by an extension to the West Craven Business Park, although this is not certain.

In June we held our fifth bi-annual **business awards** at the Fence Gate Inn. This was a fantastic event which really celebrated the achievements of our local businesses and put them

in the spotlight. John Gillmore (Gilly), BBC Radio Lancashire's afternoon and Saturday breakfast presenter, hosted the black-tie event which was held at the Fence Gate Inn. This year we had the most entries ever.

We'll continue to push for the creation of a **Lancashire Combined Authority**. This would mean we can set ourselves up as a county to take advantage of the huge opportunities that are coming as part of the Northern Powerhouse.



We've launched **Council Tax Online** and we're almost ready to launch **Benefits Online**

so that residents can manage their accounts when it suits them, rather than having lengthy waits on the phone or in the Contact



Things we're doing in 2016/17



The vast Northlight complex

Centre. This is part of our digital strategy which will help us to save money so that we can continue to invest in other important services.

We're already making significant progress at **Northlight** as we create a new living, working, learning, leisure and cultural destination for Lancashire. The first phase of Burnley FC in the Community's leisure facility and offices has started, along with the creation of offices and learning facilities for Lancashire Adult Learning's new base in Brierfield.

We've continued to raise awareness of how we can help and support people who have **dementia** or are caring for someone with dementia. This includes linking up with Pendle Dementia Action Alliance on some focussed events with guest speakers who are leaders in their field.

We pledged to welcome a number of **Syrian refugee families** in 2016. We've worked with Government agencies and

local organisations to co-ordinate efforts in Pendle and welcomed 10 families in September.

We want to make sure that the former **Colne Health Centre**, which is in the heart of the town's award winning high street, meets the town's needs. That's why we've bought the building and consulted with local residents and businesses to see how they feel it should be developed.

We've sought the views of those who live in or let a private rented home in Colne on whether they would value the introduction of **selective licensing** in parts of Colne. The scheme would mean that landlords would have to be licensed to let private rented houses in designated areas in the town. We're considering this move to tackle the high number of privately rented homes which are in a poor condition and significant number of empty houses.

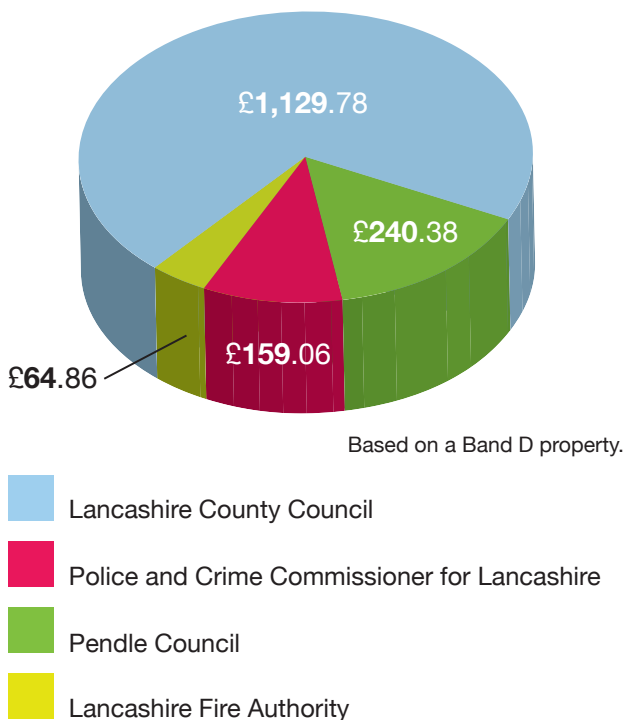
TOGETHER A HEALTHIER FUTURE

We're involved in Together a Healthier Future, a programme to improve our health and care system in Pennine Lancashire. It's made up of East Lancashire and Blackburn with Darwen.

Responding to concerns regularly raised by residents across Pendle about speeding and dangerous driving, **Pendle Community Safety Partnership** has launched a calendar of hard hitting campaigns to encourage drivers to slow down.

Our Finances

What goes where – how 2015/16 Council Tax is split



Here's a summary of our income and expenditure for the last financial year, compared with the previous year.

Council Tax

In 2015/16, the average Council Tax bill, before any charges for Town and Parish Councils, was £1,594.08

Included within this amount is a charge for Pendle Borough Council services of £240.38. This has remained unchanged since 2008/09 - there has been no increase in Pendle Council's part of the council tax for the last seven years.

The chart (shown left) provides a comparison of the different charges made for an average (Band D) household.

Our revenue income

To pay for the cost of providing services to you, we received total net revenue income of £16.4m. In comparison we received income of £15.9m in 2014/15.

Most of our income comes from central government grants and a third comes from council tax charges.

Government Grant		£m	
	£8.5m *	2014/15	
	£7.6m **	2015/16	
Council Tax			
	£5.3m	2014/15	
	£5.4m	2015/16	
Other Net Income			
	£1.3m	2014/15	
	£1.8m	2015/16	
Use of Reserves			
	£0.8m	2014/15	
	£1.5m	2015/16	
Total 2014/15		£15.9m	
Total 2015/16		£16.4m	

* includes Efficiency Support Grant of £1.0m

** includes Efficiency Support Grant of £41k

Our Finances

Our revenue spending

We spend money on the delivery of a range of services. The charts below compare our net spending on these services for 2015/16 to net spending in 2014/15.

Directorate	£m
2014/15	0.005
2015/16	0.006
Financial Services	
2014/15	6.265
2015/16	6.772
Democratic and Legal	
2014/15	1.256
2015/16	0.962
Planning, Building Control & Licensing	
2014/15	0.664
2015/16	0.600
Environmental Services	
2014/15	3.702
2015/16	3.822
Housing, Health & Economic Development	
2014/15	2.355
2015/16	2.292
Neighbourhood Services	
2014/15	1.667
2015/16	1.898
Totals	
2014/15**	15.914
2015/16	16.352

** All figures for 2014/15 have been restated to align with the new structure implemented by the Council on 1st April 2015.

If you want to read more about the Council's finances, our Statement of Accounts is available by visiting our website www.pendle.gov.uk/council-finances

Alternatively, you can contact:

Vince Green
Financial Services Manager
Pendle Borough Council
Town Hall,
Market Street
Nelson
BB9 7LG.
T: 01282 661867
E: vince.green@pendle.gov.uk

Our services financial performance for 2015/16

At the beginning of each financial year, we set a budget (net of fees and charges) for each of our services. This is what we expect to spend during the year. The table below shows how each service has performed against their budget. Overall, we underspent by £323,000.

	Approved Budget 2015/16 £000	Actual 2015/16 £000	Variance 2015/16 £000
Directorate	(1)	6	7
Financial Services	7,184	6,772	(412)
Democratic and Legal	1,008	962	(46)
Planning, Building Control & Licensing	627	600	(27)
Environmental Services	3,951	3,822	(129)
Housing, Health & Economic Development	2,375	2,292	(83)
Neighbourhood Services	1,882	1,898	16
Net cost of services	17,026	16,352	(674)
Other corporate income and expenditure variations			351
Net underspend in 2015/16			(323)

Our capital spending

The net spending information reflects the ongoing cost of providing services and is known as revenue spending. We also spend money, on for example, buying land and buildings and major projects which will extend the life of the Council's assets. This is known as capital expenditure and the amount spent by the Council in 2015/16 was £2.5m as shown in the table below. In comparison the Council spent £5.8m in 2014/15.

	£'000		£'000
Housing Expenditure		Asset Renewal / Acquisition	
Whitefield, Nelson	79.2	Parks & Recreation Services	
Walton Street, Colne	40.7	(incl. Vehicles)	31.9
Disabled Facilities Grants	663.6	Information &	
Warm Home Grants	14.8	Communications Technology	224.5
Empty Home Loans / Works	262.0	Acquisition of Colne	
Other housing related projects	78.3	Health Centre	325.3
Environmental and Transport Projects		Parks and Recreation	
Domestic & Trade Waste Collection - replacement bins	40.4	Facilities managed by Pendle Leisure Trust	265.0
Flood Alleviation Works, Earby	24.3	Area Committees	216.4
Resurfacing works to Greenfield Road, Colne	14.5	Resource Procurement - Lomeshaye Bridge Mill	116.0
		Other Capital Projects	114.2
		Total	2,511.1



**If you would like this information in a way
which is better for you, please telephone
01282 661977.**

Pendle Council

Town Hall, Market Street, Nelson, Lancashire, BB9 7LG.

Telephone: 01282 661661

www.pendle.gov.uk



Liberata

Designed by the Communications Team, Pendle Borough Council iJb_11721 12/16.

Photography by: Lee Johnson, Andy Ford, Sarah Lee, Theo Southee.