# PENDLE BOROUGH COUNCIL

# **ACTION PLAN 2025 - 2026**

**COUNCIL PLAN 2025 - 2028** 





#### **Priority 1:**

#### Providing High Quality Services and Facilities - Key actions for 2025/26

Actions and milestones	By when
Financial Resilience  Continue to deliver a balanced three-year medium-term forecast whilst delivering effective services and identify required savings as part of service improvements	28 Feb 2026
<ul> <li>Local Government Reorganisation</li> <li>Submit final proposal with neighbouring authorities as per Council preferred options</li> </ul>	28 Nov 2025
<ul> <li>Continuous Improvement</li> <li>Feedback on actions taken and impact of the enforcement review</li> <li>Review progress of the continuous improvement actions detailed in the transformation programme report</li> <li>Complete evaluation of the elections process</li> </ul>	30 Jun 2025 31 Mar 2026 31 Jan 2026
<ul> <li>Liberata Contract</li> <li>Complete annual review of the performance framework</li> <li>Review governance arrangements of the contract</li> <li>Consider savings options, including for exempt accommodation</li> <li>Agree and begin delivery of the Customer and Digital Strategy</li> <li>Agree and begin delivery of the ICT Strategy</li> <li>Deliver the Workforce Development Strategy</li> </ul>	30 Jun 2025 30 Dec 2025 31 Mar 2026 31 Mar 2026 31 Mar 2026 31 Mar 2026
<ul> <li>Governance</li> <li>Implement the actions from the Information Governance audit</li> <li>Implement the actions from the Value for Money review by external audit</li> <li>Complete review of constitution</li> <li>Implement the requirements of the new CIPFA / SOLACE Delivering Good Governance in Local Government: Framework Addendum</li> </ul>	30 Jun 2025 31 Mar 2026 31 Jul 2025 31 Mar 2026
<ul> <li>Citizens' Hub</li> <li>Scope options for a Citizens' Hub in Nelson, considering Plan for Neighbourhoods funding for Nelson 2026/27</li> </ul>	31 Mar 2026
Building Control  Progress the Building Safety Levy  Implement quality assurance and risk-based processing of building regulations  Ensure compliance with the Building Safety Regulator regime	30 Mar 2026 31 Dec 2025 31 Dec 2025
<ul> <li>Online Services</li> <li>Complete review of live streaming of meetings</li> <li>Implement the Customer and Digital Strategy including accessibility</li> </ul>	30 Jun 2025 31 Mar 2026
<ul> <li>Staff Values and Achievements</li> <li>Review and evaluate the staff recognition scheme following the second awards event</li> <li>Implement and evaluate the revised performance development review (appraisal) process</li> </ul>	30 Sep 2025 30 Sep 2025
Transfer of Assets  Implement the next wave of local asset transfers	31 Mar 2026

#### **Priority 1:**

#### Providing High Quality Services and Facilities - Key actions for 2025/26

Actions and milestones	By when
Waste and Recycling	
Work with third party providers to provide waste management facilities within Pendle	31 Dec 2025
Secure funding or further commitment of support from LCC in relation to the management of	
waste materials	30 Sep 2025
Complete promotion of weekly food waste collections including the delivery arrangements for	
caddies, liners and communal bins to households across the Borough in preparation for the	
introduction of food waste collections in April 2026	31 Mar 2026
Complete tender preparation, advertisement and evaluation of returned submissions for new fleet	
and its maintenance.	31 Mar 2026

#### **Priority 2:**

#### Proud and Connected Communities and Places - Key actions for 2025/26

Actions and milestones	By when
Confident Communities  • Continue to develop the Pendle Partnership and support related actions	31 Mar 2026
<ul> <li>Connectivity and Accessibility</li> <li>Promote the canal corridor and active travel by bike and on foot</li> <li>Work with partners to promote the reopening of the Skipton to Colne railway</li> </ul>	31 Mar 2026 31 Mar 2026
<ul> <li>Climate Change and Biodiversity</li> <li>Complete the Climate Change Strategy and begin delivering the plan</li> <li>Complete the feasibility study for Earby phase 3 flood defence and agree next steps</li> <li>Continue to identify a range of carbon reduction measures to reduce the Council's carbon footprint associated with its building stock</li> <li>Continue to explore alternative powered vehicles and equipment for the logo'd fleet</li> <li>Refresh the Management Plan for Alkincoats Local Nature Reserve (LNR)</li> <li>Work with Gib Hill Guardians to enhance existing Gib Hill LNR Management Plan to maximise biodiversity within the site</li> <li>Formally extend Alkincoats LNR with Natural England</li> <li>Develop the economic case for including sites for biodiversity net gain delivery</li> <li>Implement the biodiversity action plan and prepare for and submit the statutory biodiversity return</li> </ul>	30 Jun 2025 30 Sep 2025 30 Sep 2025 31 Mar 2026 31 Aug 2025 31 Dec 2025 31 Dec 2025 31 Mar 2026
<ul> <li>Behaviour Change Campaigns</li> <li>Deliver a campaign to raise awareness of the impact of littering and chewing gum staining</li> <li>Deliver three cleaner neighbourhood events within the Borough: Brierfield, Nelson and Colne</li> <li>Deliver campaigns with Lancashire Fire and Rescue Service to raise awareness of the need to remove waste containers from the highway after emptying</li> </ul>	31 Mar 2026 30 Sep 2025 30 Sep 2025
<ul> <li>Community Safety</li> <li>Work with Pendle Community Safety Partnership to develop a Strategy for 2025-28</li> <li>Work strategically with Pennine CSP and Pendle Community Safety Partnership to implement a Serious Violence Duty plan</li> </ul>	31 Dec 2025 31 Dec 2025
Bereavement Services Secure planning consent for Halifax Road cemetery Complete the tendering process for the construction of the Halifax Road cemetery Commence work on site programmed to start end of August 2025 Complete all surveys and required consultations prior to submission of planning application for Ghyll cemetery Review cemetery services to make them financially viable	30 Sep 2025 30 Sep 2025 30 Sep 2025 31 Dec 2025 31 Mar 2026
Community Cohesion     Deliver the new Community Cohesion Strategy and Community Engagement Strategy and action plan	31 Mar 2026

## **Priority 3:**

# Good Growth - Key actions for 2025/26

Actions and milestones	By when
<ul> <li>An ambitious Local Plan</li> <li>Proceed with the examination and adoption of the Local Plan</li> <li>Establish a future work programme under the National Planning Policy framework</li> </ul>	31 Dec 2025 31 Mar 2026
<ul> <li>UK Shared Prosperity Fund (SPF)</li> <li>Approve the UKSPF funding agreement with Lancashire Combined County Authority</li> <li>Agree revised programme based on the 2025/26 funding allocation</li> <li>Implement the Year 4 programme</li> </ul>	30 Jun 2025 30 Jun 2025 31 Mar 2026
<ul> <li>Green Growth</li> <li>Support businesses to promote reductions in energy use and carbon emissions with service providers</li> <li>Support LCC with the Lancashire Electric Vehicle Infrastructure (LEVI) scheme</li> </ul>	31 Dec 2025 31 Mar 2026
<ul> <li>Links with Local Businesses</li> <li>Establish a skills and employment framework</li> <li>Evaluate the success of shop fronts grants on the high street</li> <li>Deliver the Pendle Business Awards</li> <li>Carry out a business confidence survey</li> <li>Deliver Pendle Business Week</li> <li>Support partners to host business forum and workshops in Pendle</li> </ul>	30 Jun 2025 30 Jun 2025 3 Jul 2025 30 Sep 2025 30 Oct 2025 30 Oct 2025
<ul> <li>Nelson Town Deal</li> <li>Open ACE centre – advanced digital skills hub</li> <li>Secure vacant possession of Pendle Rise</li> <li>Commence demolition of Pendle Rise</li> <li>Complete demolition of Pendle Rise</li> <li>Continue delivery of Accessible Nelson programme</li> <li>Monitor grant investment into local business</li> </ul>	31 Dec 2025 31 Oct 2025 30 Nov 2025 31 Mar 2026 31 Mar 2026 31 Mar 2026
<ul> <li>Trafalgar House</li> <li>Complete marketing</li> <li>Identify end user</li> <li>Secure planning permission</li> <li>Complete the demolition of the rear of the building</li> </ul>	30 May 2025 31 July 2025 30 Sep 2025 31 Mar 2026
<ul> <li>Plan for Neighbourhoods (Nelson)</li> <li>Recruit posts to support the Plan for Neighbourhoods programme</li> <li>Work with the Neighbourhood Board and local community to identify projects to deliver the programme themes</li> </ul>	30 Jun 2025 31 Mar 2026
Barnoldswick, Colne and Earby Masterplans  Support local initiatives for each of the three town centres Identify potential resources to support the delivery of the masterplans	30 Sep 2025 30 Sep 2025
Colne Levelling Up Programme  Open the refurbished Colne Market Hall	30 Sep 2025
PEARL/PEARL Together  Review Further Clough Head, Nelson, development Complete housing development at Spring Mill, Earby	30 Sep 2025 31 Mar 2026
<ul> <li>Housing/Regeneration</li> <li>Develop housing options and a viable scheme for the Bankhouse Road, Nelson, site</li> <li>Explore Lomeshaye Phase 2 development potential</li> <li>Explore potential development for Bunkers Hill in Colne</li> </ul>	30 Jun 2025 30 Sep 2025 30 Sep 2025

#### **Priority 4:**

## Housing and Healthy Communities - Key actions for 2025/26

Actions and milestones	By when
Indoor Leisure Review  Complete Wavelengths extension scheme Deliver energy saving schemes	31 Mar 2026 31 Mar 2026
<ul> <li>Green Spaces</li> <li>Formally submit a planning application for the Colne skate park</li> <li>Deliver Marsden Park pump track as part of the Nelson Town Deal parks project schemes</li> <li>Deliver remaining Nelson Town Deal Healthy Town Projects - Victoria Park, Marsden Park and Walverden Park</li> <li>Create further volunteering opportunities for residents, schools and businesses through nature reserves and other green spaces</li> </ul>	30 Sep 2025 31 Mar 2025 31 Mar 2026 31 Mar 2026
Cycleways and Footpaths  • Integrate findings of Local Cycleway and Walking Infrastructure Plan with Accessible Nelson	30 Sep 2025
<ul> <li>Health and Wellbeing</li> <li>Work with Pendle's Health and Wellbeing Partnership to deliver its priorities</li> <li>Deliver programmes to support Pendle's vulnerable residents, such as Holiday, Food and Activities and Household Support Fund</li> <li>Work with NHS partners to better utilise public estates to enhance service integration opportunities</li> </ul>	31 Mar 2026 31 Mar 2026 31 Mar 2026
<ul> <li>Report on the findings of the borough's housing stock modelling survey</li> <li>Continue to work to reduce the number of long-term empty properties</li> <li>Continue to deliver LCC's affordable warmth scheme to those vulnerable to cold</li> <li>Continue to work with the Cosy Homes in Lancashire (CHiL) partnership to deliver the home upgrade grant funding</li> <li>Implement the recommendations of the Better Care Fund review</li> <li>Improve the provision of temporary accommodation in Pendle</li> <li>Deliver the Local Authority Housing Fund (LAHF) scheme to provide additional accommodation</li> <li>Implement the Renters' Rights Bill</li> <li>Implement the Supported Housing (Regulatory Oversight) Act 2023 to protect residents that have care, support or supervision needs.</li> <li>Implement a licensing and property inspection scheme for supported accommodation</li> </ul>	30 Sep 2025 31 Mar 2026 31 Mar 2026
Support the Arts and Culture Steering Group to enhance and embed Pendle's art and culture offer and implement its action plan	31 Mar 2026
<ul> <li>Taxi Licensing</li> <li>Develop measures to improve taxi safety and bring to Council</li> </ul>	30 Sep 2025



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