#### Medium Term Financial Plan 2016/17 to 2018/19 Main Assumptions, Outstanding Matters and Potential Risk Issues

1. Table 1 below shows the Medium Term Financial Plan (MTFP) for 2016/19 before the use of reserves:-

#### Table 1: Medium Term Financial Plan 2016/19

|                             | Budget<br>2016/17<br>£000 | Forecast<br>2017/18<br>£000 | Forecast<br>2018/19<br>£000 |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| Net Cost of Services        | 15,214                    | 15,862                      | 16,746                      |
| Use of Reserves             | <u>(2,099)</u>            | <u>(1,400)</u>              | <u>(1,100)</u>              |
| Budget Requirement          | 13,115                    | 14,462                      | 15,646                      |
| Funding                     | <u>(12,046)</u>           | <u>(11,480)</u>             | <u>(10,945)</u>             |
| Local Funding Gap           | 1,069                     | 2,982                       | 4,701                       |
|                             |                           |                             |                             |
| Cumulative Savings Required | 1,069                     | 2,982                       | 4,701                       |
| Prior Year Savings          |                           | (1,069)                     | (2,982)                     |
| In-Year Savings Required    | 1,069                     | 1,913                       | 1,719                       |

2. The key assumptions on which the MTFP 2016/19 have been prepared are as follows:-

#### **General Issues**

a) Business Rates Retention – The assumption on retained business rates is that the Council's share will grow broadly in line with inflation; there is no assumption on Taxbase growth primarily as a result of the volume of outstanding appeals on existing ratable properties.

|                         | 2016/17 | 2017/18 | 2018/19 |
|-------------------------|---------|---------|---------|
|                         | £000    | £000    | £000    |
| Business Rates Retained | 3,667   | 3,773   | 3,900   |

b) Business Rates – Payment of Levy – As a result of the above assumption it is predicted that the Council will have an ongoing obligation to pay a levy to Central Government as our share of business rates income is above the Government's baseline:

|                               | 2016/17 | 2017/18 | 2018/19 |
|-------------------------------|---------|---------|---------|
|                               | £000    | £000    | £000    |
| Business Rates – Levy Payment | 232     | 241     | 252     |

c) Revenue Support Grant funding – Following the Spending Review 2015 it is expected that RSG will continue to reduce from 2016/17 at a similar rate as in previous years (to be confirmed in draft Local Govt Finance Settlement):-

|                       | 2016/17 | 2017/18 | 2018/19 |
|-----------------------|---------|---------|---------|
|                       | £000    | £000    | £000    |
| Revenue Support Grant | 2,866   | 1,995   | 1,190   |

d) Efficiency Support Grant funding – For the purposes of the Medium Term Financial Plan, the former Efficiency Support Grant is now 'rolled' into the Council's Start Up Funding Assessment with effect from 2015/16 and subject to ongoing reductions as part of Revenue Support Grant outlined in (c) above.

|   | 2015/16<br>£000 | 2016/17<br>£000 | 2017/18<br>£000 | 2018/19<br>£000 |
|---|-----------------|-----------------|-----------------|-----------------|
| Efficiency Support Grant  |                 |                 |                 |                 |
| <ul> <li>for info only – now forms<br/>part of RSG above</li> </ul> | 1,026           | 752             | 518             | 302             |

## e) New Homes Bonus Allocations

As Councillors will be aware, the New Homes Bonus (NHB) has become a significant source of income for local authorities, particularly those that are delivering new build housing. The Council will receive £952k in 2015/16 comprising £714k funding for the period up to 2014/15 plus an additional £238k for New Homes/Empty Properties brought into use between October 2013 and October 2014.

Looking ahead, on the basis of new housing delivery to date in Pendle along with work on bringing empty homes back into use, it has been assumed that an amount of £50k pa will be generated in additional NHB annually. The likely level of NHB in the period to 2018/19, subject to there being no change in the distribution of the funding, is as summarised in Table 6 below:-

Table 6: Estimate of New Homes Bonus Funding Payable to Pendle

| Year | Use of Funding Received | Actual<br>Funding<br>2015/16<br>£000 | Estimated<br>Funding<br>2016/17<br>£000 | Estimated<br>Funding<br>2017/18<br>£000 | Estimated<br>Funding<br>2018/19<br>£000 |
|------|-------------------------|--------------------------------------|---|---|---|
| 1    | Base Budget Funding     | 101                                  | 101                                     |   |   |
| 2    | Base Budget Funding     | 92                                   | 92                                      | 92                                      |   |
| 3    | Base Budget Funding     | 179                                  | 179                                     | 179                                     | 179                                     |
| 4    | Base Budget Funding     | 342                                  | 342                                     | 342                                     | 342                                     |
| 5    | Base Budget Funding     | 238                                  | 238                                     | 238                                     | 238                                     |
| 6    | Base Budget Funding     |                                      | 110                                     | 110                                     | 110                                     |
| 7    | Base Budget Funding     |                                      |   | 50                                      | 50                                      |
| 8    | Base Budget Funding     |                                      |   |   | 50                                      |
|      | New Homes Bonus (Est)   | 952                                  | 1,062                                   | 1,011                                   | 969                                     |

With effect from 2015/16, all NHB funding is to be used in support of the Council's Base Budget.

- f) For financial planning purposes *Council Tax* is assumed to increase by 1.99% pa over the period to 2018/19.
- g) Localisation of Support for Council Tax (LCTS) Councillors approved the LCTS Scheme for 2015/16 at the Council Meeting on 18<sup>th</sup> December 2014. It was agreed that support for Council Tax would be provided at a maximum of 80% of the Council Tax liability subject to eligibility.

The scheme for 2016/17 is being presented to Council in December for approval and assumes no change to the above, save for the annual uprating of allowances specified in regulations.

- h) **Technical Changes to Council Tax** No further changes to discounts/exemptions are assumed for 2016/17;
- i) A *Pay award* of 1% has been assumed in each year over the life of the MTFP.
- j) No provision for *Staff Turnover* is assumed in any year of the Medium Term Financial Plan at this stage;
- k) For 2016/17 the Council's *Employers' pension contribution rate* is as determined in the 2013 valuation of the Lancashire Pension Fund. This set contribution levels for three years up to March 2017. The next fund valuation will take place as at 31<sup>st</sup> March 2016 and set rates for three years from 1<sup>st</sup> April 2017. Employer contributions are expected to remain a combination of a fixed cash contribution for the past deficit on the Council's share of the Pension Fund (est. at £1.352m for 2016/17) plus a variable contribution (12.2%) based on the Council's salary base. Figures for each year as follows:

|                    | 2016/17 | 2017/18 | 2018/19 |
|--------------------|---------|---------|---------|
|                    | £'000   | £'000   | £'000   |
| Fixed cash element | 1,352   | 1,406   | 1,463   |
| Variable element   | 1,470   | 1,520   | 1,565   |

- National Insurance Contributions The Government will implement changes to the National Insurance regime associated with local government pensions with effect from 2016/17. The impact of this is reflected in the costs of Employers National Insurance contributions from that year onward;
- m) Robustness of Fees and Charges General fees and charges are assumed to increase in line with the resolution of the Executive in September 2015 and thereafter by inflation but will be subject to annual review as part of the development of the budget in each year;
- n) Council Tax Collection Reflecting Council Tax collection performance in recent years, it is assumed at this stage that there is a surplus on the Collection Fund for distribution to Pendle and the Major Preceptors over the life of the MTFP. This position is reviewed annually. The current assumptions for Pendle's share of the surplus is as follows:

# Appendix D

|                               | 2016/17<br>£000 | 2017/18<br>£000 | 2018/19<br>£000 |
|-------------------------------|-----------------|-----------------|-----------------|
| Council Tax – Collection Fund |                 |                 |                 |
| Surplus (Pendle)              | 450             | 0               | 0               |

- o) Business Rates Collection At this stage, a deficit of £1.27m is projected for 2015/16 – the Council's share at 40% is £0.51m which impacts on the budget for 2016/17; the deficit stems in part from the volatility on business rate appeals which makes forecasting particularly problematic.
- p) A *Revenue Contribution to Capital* of £100k is to be made over the life of the MTFP representing a contribution towards the capital cost of improvements to the Council's own properties, particularly where these are required on grounds of health and safety. This is funded directly from reserves.

|                                | 2016/17<br>£000 | 2017/18<br>£000 | 2018/19<br>£000 |
|--------------------------------|-----------------|-----------------|-----------------|
| Use of Reserves – Specific     | 749             | 100             | 100             |
| Use of Reserves – Non Specific | 1,350           | 1,300           | 1,000           |

q) Net Contributions from reserves are as shown in the table below:-

 r) Capital Programme – a report elsewhere on the agenda for this meeting provides details of the Council's draft Medium Term Capital Programme for 2016/19.

## Specific Service Related Matters

- a) Development Control Fees No locally determined fees regime has been assumed for Development Control fees. The medium-term plan currently assumes no variation in fee income levels from the £320k budgeted in 2015/16;
- b) Land Charges The Government is still assessing the scope and role of the Land Registry in dealing with land charges. The specific implications of this and whether it will actually result in changes for the Council are not yet confirmed but it remains a matter which may have budgetary implications for the Council;

# c) Treasury Management Issues

 Investment Income – The Executive will be aware that, as part of the strategy to lift the economy out of recession, the Bank of England pursued an aggressive policy of reducing interest rates. The Bank Rate has remained at 0.5% since March 2009. This has a direct impact on the Council's General Fund Revenue Budget insofar as interest rates on the Council's investments are generally reflective of the Bank Rate.

As the number of external funding streams continues to reduce and the capital programme unwinds it is expected that surplus cash resources will

start to diminish. This, combined with the continuing low interest rate environment, means that investment returns are likely to remain relatively depressed with the preservation of security and adequate liquidity taking priority. Investment returns of 0.75% rising to 1% have been assumed over the plan period;

- Minimum Revenue Provision (MRP) This is the budget the Council must set aside annually for the repayment of debt. In recent years, MRP has been depressed both by the amount of slippage on the Council's Capital Programme and also the policy of applying all available capital cash resources to capital expenditure before incurring the need for debt. As the amount of slippage on the Capital Programme is diminishing and given the reduction in capital cash resources, debt will grow over the medium term resulting in higher MRP charges;
- **Debt Interest** Post the financial downturn and prior to 2014/15 the Council mainly used internal borrowing to finance capital expenditure as opposed to external borrowing. This was in recognition of the low investment returns on offer compared with the cost of borrowing externally. However, as the latter fell during 2014/15, significant external borrowing was taken from the PWLB. As a result of this and the further borrowing still required to fund the Council's capital programme, the plan reflects the associated increase in interest costs.
- d) Pendle Leisure Trust the sustainability of the Leisure Trust remains an issue and the Trust's cost base is continually under pressure. Given the scale of savings required by the Council over the plan period there will be a need to look closely at the affordability of the Trust's activities in the context of the Council's own corporate priorities. The current payment to the Leisure Trust is £1.880m in 2015/16. As a result of the reductions in funding outlined above, the Trust has been asked to consider saving options in line with a net reduction in grant funding of up to £340k when compared to the grant for 2015/16 (excluding any other reductions the Trust may require to deliver a balanced budget).
- e) Council Tax Benefit & Housing Benefit Administration Subsidy For 2015/16, the Council will receive £615k from the Government for the administration of benefits split £130k (C Tax) and £485k (HB). The planning assumption is for a year on year reduction of 10% in both funding streams. In due course it is expected that Housing Benefit Administration will not be required once Housing Benefit is fully incorporated within the Universal Credit.
- f) Universal Credit The ongoing development and roll-out of the Universal Credit will have implications for the Council. In particular, Housing Benefit will be subsumed within the Universal Credit which will be provided by the Department for Work and Pension. If this is the case, the Council will need to review its present arrangements with Liberata.

- g) County-wide review of waste collection arrangements the Council currently receives £693k per annum under a cost sharing agreement with the County Council. This arrangement is due to end in March 2018. A countywide review of the current collection arrangements is to take place prior to the expiry of the agreement but for planning purposes this funding is assumed to fall out from 2018/19.
- h) Other Budget Growth As indicated above, the MTFP only includes budget growth approved to date. There is currently no provision for additional growth either as a result of any statutory matters or specific service improvements. It will be important as part of the annual review of the Council's Strategic Plan to ensure that any additional cost pressures are identified as early as possible and factored into the MTFP;
- 3. The Executive should appreciate that these assumptions are subject to change as the development of the budget progresses and more information becomes available. In view of this, the MTFP will be updated continuously and reported to Management Team and the Executive as and when it is appropriate to do so.